

# 2018-2019

## GOALS



Agate Beach Classic

Goal Setting Session-February 26,  
2018 at 9 AM.

Goals Proposed for Adoption- March  
5, 2018 at 6 PM

Public Hearing and Adoption of Goals  
March 19, 2018 at 6:00 PM



Haz-Mat Response on Bay Blvd.



Coast Hills Classic



Life Flight based at Airport ONP

**Mission Statement: The City of Newport pledges to effectively manage essential community services for the well-being and public safety of residents and visitors. The City will encourage economic diversification, sustainable development, and livability.**

# PROPOSED CITY COUNCIL GOALS FOR THE 2018-2019 FISCAL YEAR

## Introduction:

The Newport City Council met in an annual goal setting session on February 26, 2018, beginning at 9 AM and concluding at 3:45 PM. The meeting was held in the City Council Chambers located in City Hall at 169 SW Coast Highway.

## Vision 2040:

Upon adoption of the 2040 Vision by the City Council, copies of the Vision 2040 were distributed to the city's various advisory committees and to departmental staff. They were provided instructions to develop departmental and committee goals for consideration by the City Council based on the key strategies identified in the six (6) focus area. These include:

- Enhancing a livable region
- Preserving and enjoying our environment
- Creating new businesses and jobs
- Learning, exploring, and creating new horizons
- Improving community health and safety
- Fostering collaboration and engagement.

Under these six (6) focus areas, seventy-seven (77) key strategies were identified to help guide the realization of the Vision's focus areas. The goals developed by the department heads and advisory committees were to reflect the specific vision strategies identified in the community vision and strategic plan where applicable.

At the City Council's goal setting session, the department heads presented their goals to the Council. Each individual Council member scored each of the departmental and committee goals to indicate their relative priority with the composite priority being indicated in the attached report. In addition to the specific departmental goals for the 2018-19 Fiscal Year, department heads were requested to identify any new jobs that would be requested as part of the 2018-19 budget. Those requested positions can be found under proposed new positions for 2018-19. This information will be communicated back to each of the departments and advisory committees to help guide their plan of action for this upcoming year.

In addition, the City Council identified additional priorities for consideration by the City Council as a whole as a goal for the 2018-19 Fiscal Year. Councilors indicated these items on a 5 x 8 index card. Once the cards were collected, they were organized into various groupings for the City Council's review. Councilor's were provided with fourteen (14) stickers, which could be placed on fourteen (14) items that were identified through the course of the work session to determine overall Council priorities. Those items that were identified by three or more Councilors as a priority have been included as Council goals for the 2018-19 Fiscal Year. Other items suggested by individual Council members

are listed for information purposes only. Please note that six Councilors prioritized the goals. Due to a medical appointment, Councilor Sawyer was not able to participate in this final process. The draft goal report will be distributed to the Budget Committee on February 27, 2018, at their preliminary meeting, and will be formally proposed by the City Council at their March 5, 2018, meeting. A public hearing will be held prior to adopting the goals at the March 19, 2018, City Council meeting.

### **City Council Goals for the 2018-19 Fiscal Year**

*The goals prioritized by the City Council are identified by the numbered items (18.1.1., 18.1.2, etc.). The number within the parentheses indicates the number of Councilors who identified this item as a priority in the goal setting session.*

#### **18.1.0-Capital Outlay/Equipment Purchases**

18.1.1-Evaluate Methods to Improve Fire Flows at the Airport to 1500 gallons per minute in order to accommodate additional development at the Municipal Airport. (5)

18.1.2-Proceed with efforts leading to the construction of a seismically stable dam to replace the current City of Newport reservoir dams. (4)

18.1.3-Pursue the efforts to obtain funding through grant sources to acquire a fire boat to improve fire protection of structures and vessels on the Yaquina Bay. (4)

18.1.4-Explore the creation of an alternate transportation route across Yaquina Bay, such as passenger ferry that utilizes the Abby Street Pier. (3)

18.1.5-Address the storm sewer problem that results in regular flooding of the 60+ Center. (3)

Other items identified by the Council during the goal setting session, but not prioritized as goals:

- Pursue the purchase of a second K-9 dog and vehicle for the Police Department. (2)
- Pursue the improvement of lighting on Angle Street with street lights from the PUD.
- Initiate evaluation of new facilities for Police and Fire.

#### **18.2.0-Community Development**

18.2.1-Increase efforts relating to code enforcement for substandard buildings. (5)

18.2.2-Continue efforts relating to increasing available workforce and affordable housing within the City of Newport, with Lincoln County, and the County Housing authority (3).

Other items identified by the Council during the goal setting session, but not prioritized as goals:

- Investigate the Lebanon, Oregon model for addressing issues relating to homelessness (2).
- Continue support of the Farmer's Market use of the Angle Street parking lot to help meet community goals, attracting people and tourism goals.
- Contract out vacation rental administration and enforcement.
- Evaluate the need for parking meters on the Bayfront and Nye Beach to determine the cost and benefits of this system.
- Review the Nye Beach core zone proposal with an outside facilitator.
- Continue efforts at creating a long term plan for multi-mobile use of Oceanview Drive.
- Continue with the replacement and resurfacing of streets within the city.
- Work with the National Guard to identify alternative locations for the Armory facility to relocate out of City Center.
- Continue efforts to promote a healthy community.
- Discuss the decision making criteria as to how much community input should be provided for specific projects.
- Continue efforts to compost yard waste, including restaurant waste from the city.
- Work with Samaritan Hospital and others on attracting and maintaining medical personnel in the city.

### **18.3.0-Parks Recreation**

18.3.1-Increase resources to better improve parks and other public areas within the city (5).

18.3.2-Create a plan that provides specific direction relating to sidewalk replacements, crosswalks and improvements to Oceanview Drive (3).

18.3.3-Implement a city tree ordinance (3).

Other items identified by the Council during the goal setting session, but not prioritized as goals:

- Develop a forest management plan for Forest Park and other large city forested properties (1).
- Expand trails, bikeways, and parks.
- Allow the 60+ Center to use Recreation Center for various programs at no cost.
- Evaluate whether recreation department should resume maintenance of parks.

### **18.4.0-Public Safety**

18.4.1-Develop disaster preparedness plans for various neighborhoods within Newport (5).

18.4.2-Create a collaborative effort to help address homelessness, and mental health issues on a community-wide basis (3).

Other items identified by the Council during the goal setting session, but not prioritized as goals:

- Evaluate the need for the Fire Department to respond to certain types of calls, such as “lift-assists”, trips and falls, and other similar activities (2).
- Utilize the Police reserves as a way to attract Latino recruits who may eventually may eventually may become officers for the department.
- Provide additional training for officers on marijuana issues, particularly relating to driving.

### **18.5.0-Operations**

18.5.1-Provide annual training to each of our volunteer committees on ethics, public meetings, conflict of interest, disclosures, and other pertinent issues (5).

Other items identified by the Council during the goal setting session, but not prioritized as goals:

- Evaluate the various needs and roles of committees by the city.
- Evaluate best practices for credit card payments for other cities.
- Evaluate existing utility billing policies at County and PUD, and other cities to identify best practices relating to late fees, deposits and liens.

### **18.6.0-Proposed New City Positions**

18.6.1-Create a second ordinance enforcement officer position charged with the responsibilities for addressing vacation rental dwellings and business licenses (6).

18.6.2-Evaluate the division of responsibilities and creation of a new position relating to Public Works & Engineering (5).

18.6.3-Add appropriate staffing for maintenance, litter pickup and general beautification for all city properties (4).

18.6.4-Hire an intern from Chemeketa Community College to assist as an intern for the Building Department (3).

18.6.5-Fund a training officer for the Fire Department (3).

Other items identified by Council during the goal setting session, but not prioritized as goals:

- Add a half-time position at the 60+ Center (1).
- Add a half-time position in the Finance Department (1).

- Create a new maintenance position for the Recreation Center, Pool, and 60+ Center.
- Move the fitness specialist to a full-time job at the Parks & Recreation Center.
- Move the recreational specialist to a full-time position in the Parks & Recreation Department.
- Hire a city-wide volunteer coordinator.
- Hire a dedicated custodian for the Library.

These are the budgetary goals that the City Council has asked staff to address as part of the development of the 2018-19 Fiscal Year proposed budget. In addition, the City Council has formally accepted the following departmental goals, and the goals as attached for advisory committees. Furthermore, a summary is included for your review of how the Council, departments, and advisory committee goals addressed the key strategies of the greater Newport Vision 2040 Plan.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "S. Nebel".

Spencer Nebel  
City Manager

Attachments:

- A) Department Goals
- B) Advisory Committee Goals
- C) Vision 2040 Strategies Addressed by the Goals

# City of Newport - Accepted Committee and Council Goals 2018-2019

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
60+ Advisory Committee		COMMITTEE LINK				
FY 2018-2019		GOAL TYPE				
1	[60+: FY 2018-2019] 1. Expand the physical facilities and staff of the 60+ Center	60+	FY 2018-2019	4.6	B3. Parks and Recreation Needs and Upgrades E4. Improved Service Coordination E10. Accessible and Affordable Eldercare F10. Retiree Involvement	
2	[60+: FY 2018-2019] 2. Review staff and volunteer duties to identify growth opportunities	60+	FY 2018-2019	3.9		
3	[60+: FY 2018-2019] 3. Determine the viability of implementing a 60+ directed transportation program	60+	FY 2018-2019	4.3	A16. Public Transit Improvements and Expansio A17. Transit Reliability and Promotion F7. Collaboration and Partnerships	
4	[60+: FY 2018-2019] 4. Explore the development of an internship program	60+	FY 2018-2019	4.3	D6. Schools and Local Talent	
5	[60+: FY 2018-2019] 5. Develop promotional materials for the 60+ Activity Center	60+	FY 2018-2019	4.4	F4. Community Engagement F8. Community Forums	
6	[60+: FY 2018-2019] 6. Establish a committee to produce a long-term expansion plan.	60+	FY 2018-2019	4.6	F1. Transparency and Communication F3. Vision-Focused Council and Community	
7	[60+: FY 2018-2019] 7. Track impacts of flooding and leak issues on facility and patron health and safety	60+	FY 2018-2019	4.9	B1. Sewer and Stormwater Management B3. Parks and Recreation Needs and Upgrades	
2-5 Year		GOAL TYPE				

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
8	[60+: 2-5 Year] 1. Complete the grant applications and LOIs for funding phase of a 60+ directed transportation program	60+	2-5 Year	3.9	A17. Transit Reliability and Promotion E4. Improved Service Coordination F7. Collaboration and Partnerships F10. Retiree Involvement	This goal is preparations for a coordinated transportation program for seniors
9	[60+: 2-5 Year] 2. Expand the physical facilities and staff	60+	2-5 Year	3.7	B3. Parks and Recreation Needs and Upgrades E4. Improved Service Coordination E10. Accessible and Affordable Eldercare F10. Retiree Involvement	
10	[60+: 2-5 Year] 3. Create focus groups to discuss viability of cross-generational education programs with 60+ members.	60+	2-5 Year	4.4	F7. Collaboration and Partnerships F9. Youth Involvement F10. Retiree Involvement	
<b>5+ Years</b>		GOAL TYPE				
11	[60+: 5+ Years] 1. Expand the physical facility and provide adequate staffing levels	60+	5+ Years	4.0	F10. Retiree Involvement E10. Accessible and Affordable Eldercare E4. Improved Service Coordination B3. Parks and Recreation Needs and Upgrades	As our population continues to grow, the demand for senior services increases
Airport Committee		COMMITTEE LINK				
<b>Ongoing</b>		GOAL TYPE				
12	[APT: Ongoing] 1. Pursue commercial and/or private for-hire airline service to facilitate regional travel to the Central Coast	Airport	Ongoing	4.3	C3. Living-Wage Jobs C4. Airport Improvements C14. Viable and Sustainable Commercial Air Se	



#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
13	[APT: Ongoing] 2. Explore commercial/industrial development of AOA property	Airport	Ongoing	4.4	A6. Mixed-Use Development A13. Strategic Investments and Partnerships A14. Developable Land C8. Local Businesses Support C9. Small Business Development	
FY 2018-2019		GOAL TYPE				
14	[APT: FY 2018-2019] 1. Expansion of water and sewer services to the airport	Airport	FY 2018-2019	4.9	A1. Infrastructure Investments A14. Developable Land B1. Sewer and Stormwater Management C4. Airport Improvements C14. Viable and Sustainable Commercial Air Se	
15	[APT: FY 2018-2019] 2. Explore the possibility of constructing additional T-Hangars	Airport	FY 2018-2019	4.7	A1. Infrastructure Investments A14. Developable Land C4. Airport Improvements	
16	[APT: FY 2018-2019] 3. Work with Destination Newport and others to develop marketing	Airport	FY 2018-2019	3.9	C6. Tourism Diversification	
Bicycle and Pedestrian Advisory Committee		COMMITTEE LINK				
Ongoing		GOAL TYPE				
17	[BPAC: Ongoing] 1. Track funding and progress of City projects with bicycle & pedestrian related components	Bike/Ped	Ongoing	4.0	A1. Infrastructure Investments A11. Bicycle and Pedestrian Safety and Amenit F1. Transparency and Communication F4. Community Engagement	

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
18	[BPAC: Ongoing] 2. Encourage and support continued open communication between BPAC and City leaders and staff.	Bike/Ped	Ongoing	4.6	F1. Transparency and Communication F4. Community Engagement	
19	[BPAC: Ongoing] 3. Work with City staff to implement an effective process for BPAC to provide feedback on bicycle and pedestrian related projects during the development stage.	Bike/Ped	Ongoing	4.7	A10. Street, Highway and Bridge Improvement A11. Bicycle and Pedestrian Safety and Amenit A15. Complete Streets F1. Transparency and Communication F4. Community Engagement	
<b>FY 2018-2019</b>		GOAL TYPE				
20	[BPAC: FY 2018-2019] 1. Identify 10 bike rack locations and advocate for installation of 5 bike racks.	Bike/Ped	FY 2018-2019	3.4	A11. Bicycle and Pedestrian Safety and Amenit A15. Complete Streets B2. Integrated Shared-Use Trail System B3. Parks and Recreation Needs and Upgrades	
21	[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory Committee and inform the TSP update process.	Bike/Ped	FY 2018-2019	4.3	A3. Transportation Corridors A5. City Center Revitalization A10. Street, Highway and Bridge Improvement A11. Bicycle and Pedestrian Safety and Amenit A12. Multiuse Paths and Trails A15. Complete Streets A16. Public Transit Improvements and Expansio A17. Transit Reliability and Promotion B2. Integrated Shared-Use Trail System F4. Community Engagement	

--	--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
22	[BPAC: FY 2018-2019] 3. Invite 3 guests and bring in at least 1 new partner to meetings to help educate BPAC on best practices and current funding strategies.	Bike/Ped	FY 2018-2019	3.7	A1. Infrastructure Investments A11. Bicycle and Pedestrian Safety and Amenit A13. Strategic Investments and Partnerships A15. Complete Streets F6. Model Communities F7. Collaboration and Partnerships	
23	[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle & pedestrian infrastructure.	Bike/Ped	FY 2018-2019	4.0	A1. Infrastructure Investments A11. Bicycle and Pedestrian Safety and Amenit A13. Strategic Investments and Partnerships A15. Complete Streets F4. Community Engagement F6. Model Communities F7. Collaboration and Partnerships	
24	[BPAC: FY 2018-2019] 5. Complete sidewalk gap analysis and create inventory of ADA accessibility issues, including missing curb ramps.	Bike/Ped	FY 2018-2019	4.0	A5. City Center Revitalization A11. Bicycle and Pedestrian Safety and Amenit A15. Complete Streets B2. Integrated Shared-Use Trail System F4. Community Engagement F7. Collaboration and Partnerships	**One Council member did not support this goal, stating: "this should be done by paid employee or contractor or? It's a HUGE job that does require expertise."**
25	[BPAC: FY 2018-2019] 6. Create GIS for existing marked crossings, sharrows and bike lanes	Bike/Ped	FY 2018-2019	3.6	A11. Bicycle and Pedestrian Safety and Amenit A15. Complete Streets	
26	[BPAC: FY 2018-2019] 7. Work through City staff to request and track maintenance related to bicycle and pedestrian routes and budgeted "Sidewalk & Bicycle Improvements"	Bike/Ped	FY 2018-2019	4.6	A11. Bicycle and Pedestrian Safety and Amenit F1. Transparency and Communication	

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
27	[BPAC: FY 2018-2019] 8. Re-start "Bike to School" day	Bike/Ped	FY 2018-2019	4.4	A11. Bicycle and Pedestrian Safety and Amenit F4. Community Engagement F7. Collaboration and Partnerships F9. Youth Involvement	
2-5 Year		GOAL TYPE				
28	[BPAC: 2-5 Year] 1. Improve and expand trail network in the Big Creek area	Bike/Ped	2-5 Year	3.7	A11. Bicycle and Pedestrian Safety and Amenit A12. Multiuse Paths and Trails B2. Integrated Shared-Use Trail System B3. Parks and Recreation Needs and Upgrades B4. Trail-Building Program	
29	[BPAC: 2-5 Year] 2. Release updated bike maps and new map(s) that include walking routes and fat and mountain bike trails.	Bike/Ped	2-5 Year	4.1	A11. Bicycle and Pedestrian Safety and Amenit A12. Multiuse Paths and Trails B2. Integrated Shared-Use Trail System F7. Collaboration and Partnerships	
30	[BPAC: 2-5 Year] 3. Work with ODOT on securing funding for identified Safe Routes to School projects	Bike/Ped	2-5 Year	4.3	A10. Street, Highway and Bridge Improvement A11. Bicycle and Pedestrian Safety and Amenit A13. Strategic Investments and Partnerships A15. Complete Streets F4. Community Engagement F7. Collaboration and Partnerships	

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
31	[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle & pedestrian projects	Bike/Ped	2-5 Year	4.0	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Amenit</li> <li>A12. Multiuse Paths and Trails</li> <li>A13. Strategic Investments and Partnerships</li> <li>A15. Complete Streets</li> <li>B2. Integrated Shared-Use Trail System</li> <li>B3. Parks and Recreation Needs and Upgrades</li> <li>F3. Vision-Focused Council and Community</li> <li>F4. Community Engagement</li> </ul>	Including by not limited to (in no order): <ul style="list-style-type: none"> <li>a. Nye St. sidewalks between 15th and Olive Streets</li> <li>b. Nye St. to Oceanview multi-use trail</li> <li>c. Elizabeth St. sidewalks from SW Park St. (Georgie's) to state park</li> </ul>
Destination Newport Committee		COMMITTEE LINK				
Ongoing		GOAL TYPE				
32	[DNC: Ongoing] 1. Begin a competitive analysis on marketing expenditures with destinations similar to Newport.	Destination Nwpt	Ongoing	4.7	<ul style="list-style-type: none"> <li>C6. Tourism Diversification</li> <li>C7. Arts and Cultural Destination</li> <li>C8. Local Businesses Support</li> <li>C10. Green and Sustainable Business</li> <li>C12. Diversified Agricultural Economy</li> <li>C13. "Shoulder Season" Attractions and Festiva</li> </ul>	The purpose of the study is provide a foundation for securing more funding in order to expand promotion of C 6, 7, 8, 10, 12 and 13.
FY 2018-2019		GOAL TYPE				

--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
33	[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing	Destination Nwpt	FY 2018-2019	4.6	A13. Strategic Investments and Partnerships C6. Tourism Diversification C7. Arts and Cultural Destination C8. Local Businesses Support C10. Green and Sustainable Business C12. Diversified Agricultural Economy C13. "Shoulder Season" Attractions and Festiva	
Parks and Recreation Advisory Committee		COMMITTEE LINK				
Ongoing		GOAL TYPE				
34	[PRK: Ongoing] 1. Provide recreational services to the City of Newport and surrounding area	Parks & Rec	Ongoing	4.7	F8. Community Forums	This is what we do
35	[PRK: Ongoing] 2. Provide accessible well run facilities that enhance quality of life	Parks & Rec	Ongoing	4.7	F9. Youth Involvement F10. Retiree Involvement F11. Volunteerism	
36	[PRK: Ongoing] 3. Provide parks, open space and trails to citizens and guests of Newport	Parks & Rec	Ongoing	4.1	A11. Bicycle and Pedestrian Safety and Amenit E4. Improved Service Coordination E13. All-Weather Facilities and Activities F3. Vision-Focused Council and Community	**One Council member did not support this goal, stating: "parks facilities should be run separately from Recreation Department."**
FY 2018-2019		GOAL TYPE				

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
37	[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan	Parks & Rec	FY 2018-2019	4.4	A4. City Wide Beautification A11. Bicycle and Pedestrian Safety and Amenit A12. Multiuse Paths and Trails B2. Integrated Shared-Use Trail System B3. Parks and Recreation Needs and Upgrades E13. All-Weather Facilities and Activities F3. Vision-Focused Council and Community	This goal is in progress
38	[PRK: FY 2018-2019] 2. Establish a Multi-use/ Mountain Bike Master Plan for the City's water reservoir property	Parks & Rec	FY 2018-2019	4.3	A12. Multiuse Paths and Trails F3. Vision-Focused Council and Community F7. Collaboration and Partnerships	with the popularity of mountain biking in the reservoir property area it is necessary to direct that use
39	[PRK: FY 2018-2019] 3. Recommend a plan for Parks and facility improvements and maintenance	Parks & Rec	FY 2018-2019	4.7	B3. Parks and Recreation Needs and Upgrades	This will pick up what the Master Plan does not cover
40	[PRK: FY 2018-2019] 4. Evaluate/ Explore registration and maintenance software	Parks & Rec	FY 2018-2019	3.4	A4. City Wide Beautification B3. Parks and Recreation Needs and Upgrades	
<b>5+ Years</b>		GOAL TYPE				
41	[PRK: 5+ Years] 1. Support and promote a (safe) pedestrian bridge across the Yaquina Bay	Parks & Rec	5+ Years	3.0	A3. Transportation Corridors A11. Bicycle and Pedestrian Safety and Amenit B2. Integrated Shared-Use Trail System C6. Tourism Diversification	A pedestrian bridge in conjunction with the current bridge is necessary for safety and access.  **One Council member did not support this goal, stating: "put new bridge in alternate location and make existing bridge bike/ped only"***

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
42	[PRK: 5+ Years] 2. Support and promote Newport trail connections to the "C to C" and South Beach rails to trails development	Parks & Rec	5+ Years	4.0	A11. Bicycle and Pedestrian Safety and Amenit A12. Multiuse Paths and Trails B2. Integrated Shared-Use Trail System B3. Parks and Recreation Needs and Upgrades	There is a need to connect Newport to regional opportunities including the C to C trail and the potential of a north/south rail line trail
Planning Commission		COMMITTEE LINK				
FY 2018-2019		GOAL TYPE				
43	[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recommendations into the Transportation System Plan.	Planning Cmsn	FY 2018-2019	4.7	A1. Infrastructure Investments A12. Multiuse Paths and Trails B2. Integrated Shared-Use Trail System B3. Parks and Recreation Needs and Upgrades B4. Trail-Building Program B6. Environmental Conservation Partnerships F4. Community Engagement	
44	[PLN: FY 2018-2019] 2. Provide a recommended package of amendments to the City of Newport's vacation rental regulations.	Planning Cmsn	FY 2018-2019	4.9	A8. Vacation Rentals A9. Understanding Impacts of Seasonal Housin F4. Community Engagement	

--	--	--	--	--	--



#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
45	[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, including the Downtown Revitalization Plan and Agate Beach Refinement Plan.	Planning Cmsn	FY 2018-2019	4.9	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A4. City Wide Beautification</li> <li>A5. City Center Revitalization</li> <li>A6. Mixed-Use Development</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Amenit</li> <li>A12. Multiuse Paths and Trails</li> <li>A15. Complete Streets</li> <li>A16. Public Transit Improvements and Expansio</li> <li>B2. Integrated Shared-Use Trail System</li> <li>E5. Disaster Preparedness</li> <li>F4. Community Engagement</li> </ul>	
46	[PLN: FY 2018-2019] 4. Evaluate opportunities to facilitate extension of services to the airport and engage in planning initiatives to improve development opportunities at the facility.	Planning Cmsn	FY 2018-2019	3.7	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>C4. Airport Improvements</li> <li>C14. Viable and Sustainable Commercial Air Se</li> <li>E5. Disaster Preparedness</li> <li>F4. Community Engagement</li> </ul>	
47	[PLN: FY 2018-2019] 5. Assist DOGAMI and DLCDC to develop tsunami resiliency "Beat the Wave" maps, development of a tsunami evacuation facilities capital improvement plan, and zoning overlay with design standards and possible use limitations.	Planning Cmsn	FY 2018-2019	4.6	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A13. Strategic Investments and Partnerships</li> <li>E5. Disaster Preparedness</li> </ul>	

--	--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
48	[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial areas.	Planning Cmsn	FY 2018-2019	4.3	A1. Infrastructure Investments A3. Transportation Corridors A4. City Wide Beautification A10. Street, Highway and Bridge Improvement A14. Developable Land A15. Complete Streets F4. Community Engagement	
49	[PLN: FY 2018-2019] 7. Coordinate with staff and a technical advisory group on the development of guidelines for the distribution of affordable housing construction excise tax funds.	Planning Cmsn	FY 2018-2019	4.7	A2. Housing Supply A6. Mixed-Use Development A7. Housing Development Incentives A14. Developable Land	
50	[PLN: FY 2018-2019] 8. Initiate implementation of the parking study recommendations for the Bayfront, Nye Beach, and City Center commercial districts, including changes to the City's off-street parking standards.	Planning Cmsn	FY 2018-2019	3.6	A1. Infrastructure Investments A16. Public Transit Improvements and Expansion C8. Local Businesses Support	**One Council member did not support this goal, stating: "Depends on the district. The Nye Beach core zone proposal should be evaluated with help of (outside) facilitator because there is so much undeveloped property.**
2-5 Year		GOAL TYPE				
51	[PLN: 2-5 Year] 1. Initiate updates to Newport's residential, commercial and industrial buildable lands inventories.	Planning Cmsn	2-5 Year	4.4	A2. Housing Supply A7. Housing Development Incentives A9. Understanding Impacts of Seasonal Housing A14. Developable Land F4. Community Engagement	

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
52	[PLN: 2-5 Year] 2. Implement, monitor, and periodically reassess Newport's vacation rental regulations.	Planning Cmsn	2-5 Year	4.3	<ul style="list-style-type: none"> <li>A8. Vacation Rentals</li> <li>A9. Understanding Impacts of Seasonal Housing</li> <li>F4. Community Engagement</li> </ul>	
53	[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in the Northside Urban Renewal District to align with the plan.	Planning Cmsn	2-5 Year	4.6	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A4. City Wide Beautification</li> <li>A5. City Center Revitalization</li> <li>A6. Mixed-Use Development</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Amenities</li> <li>A12. Multiuse Paths and Trails</li> <li>A15. Complete Streets</li> <li>A16. Public Transit Improvements and Expansion</li> <li>B2. Integrated Shared-Use Trail System</li> <li>E5. Disaster Preparedness</li> <li>F4. Community Engagement</li> </ul>	
54	[PLN: 2-5 Year] 4. Adopt storm drainage and erosion control standards for new development in line with the recently adopted storm drainage master plan.	Planning Cmsn	2-5 Year	4.4	<ul style="list-style-type: none"> <li>B1. Sewer and Stormwater Management</li> <li>B5. Green Building and Development</li> <li>B6. Environmental Conservation Partnerships</li> <li>F4. Community Engagement</li> </ul>	

--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
55	[PLN: 2-5 Year] 5. Assess opportunities to adjust plans and development regulations to increase the amount of development ready land within the Newport Urban Growth Boundary.	Planning Cmsn	2-5 Year	3.7	A2. Housing Supply A13. Strategic Investments and Partnerships A14. Developable Land F4. Community Engagement	
56	[PLN: 2-5 Year] 6. Complete implementation of the parking study recommendations for the Bayfront, Nye Beach, and City Center commercial districts.	Planning Cmsn	2-5 Year	3.0	A1. Infrastructure Investments A16. Public Transit Improvements and Expansion C8. Local Businesses Support	**One council member did not support this goal.**
57	[PLN: 2-5 Year] 7. Coordinate with the County on an Urban Growth Management Area Agreement to encourage the orderly urbanization and annexation of South Beach industrial areas.	Planning Cmsn	2-5 Year	3.7	F4. Community Engagement A13. Strategic Investments and Partnerships A14. Developable Land	
<b>5+ Years</b>		GOAL TYPE				
58	[PLN: 5+ Years] 1. Complete updates to Newport's residential, commercial and industrial buildable lands inventories and initiate priority planning projects.	Planning Cmsn	5+ Years	4.0	A2. Housing Supply A7. Housing Development Incentives A9. Understanding Impacts of Seasonal Housing A14. Developable Land F4. Community Engagement	

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
59	[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recommendations, and facilitate revitalization of commercial core areas in and around US 101 and US 20.	Planning Cmsn	5+ Years	4.1	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A4. City Wide Beautification</li> <li>A5. City Center Revitalization</li> <li>A6. Mixed-Use Development</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Amenit</li> <li>A12. Multiuse Paths and Trails</li> <li>A14. Developable Land</li> <li>A15. Complete Streets</li> <li>A16. Public Transit Improvements and Expansio</li> <li>B2. Integrated Shared-Use Trail System</li> <li>E5. Disaster Preparedness</li> <li>F4. Community Engagement</li> </ul>	
Public Arts Committee		COMMITTEE LINK				
Ongoing		GOAL TYPE				
60	[ART: Ongoing] 1. Continue to promote the arts through the Vision 2040 process.	Public Art	Ongoing	4.6	<ul style="list-style-type: none"> <li>A4. City Wide Beautification</li> <li>C7. Arts and Cultural Destination</li> <li>D3. Art in Public Spaces</li> <li>D4. Expanded and Upgraded Arts Footprint</li> <li>D5. Summer Arts Offerings</li> <li>D12. Access to the Arts</li> </ul>	

--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
61	[ART: Ongoing] 2. Continue to support the growth and maintenance of public art in the community, and continue to explore further possibilities and locations for public art.	Public Art	Ongoing	4.0	C7. Arts and Cultural Destination D3. Art in Public Spaces D4. Expanded and Upgraded Arts Footprint D12. Access to the Arts	
62	[ART: Ongoing] 3. Support the development of appropriate signage directing visitors and residents to public facilities and events.	Public Art	Ongoing	3.9	C7. Arts and Cultural Destination D3. Art in Public Spaces D12. Access to the Arts	
63	[ART: Ongoing] 4. Support the ongoing inventory of public art.	Public Art	Ongoing	3.7	C7. Arts and Cultural Destination D3. Art in Public Spaces D12. Access to the Arts	
<b>FY 2018-2019</b>		GOAL TYPE				
64	[ART: FY 2018-2019] 1. Complete the landscaping, plaque, and lighting for the sculpture, "Happiness Found."	Public Art	FY 2018-2019	4.6	A4. City Wide Beautification C7. Arts and Cultural Destination D3. Art in Public Spaces D12. Access to the Arts	This project will require modest funding, but would complete the city's first Percent for the Arts project.
65	[ART: FY 2018-2019] 2. Create a map/guide for a self-guided public art tour in Nye Beach.	Public Art	FY 2018-2019	4.7	C7. Arts and Cultural Destination D3. Art in Public Spaces D4. Expanded and Upgraded Arts Footprint D12. Access to the Arts	

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
66	[ART: FY 2018-2019] 3. Dedicate funding for the printing of the Bayfront mural brochures, and for the mural renovation/preservation/restoration/replacement project.	Public Art	FY 2018-2019	4.4	C6. Tourism Diversification C7. Arts and Cultural Destination C13. "Shoulder Season" Attractions and Festivals D3. Art in Public Spaces D4. Expanded and Upgraded Arts Footprint D12. Access to the Arts	
67	[ART: FY 2018-2019] 4. Develop a process for accepting public art donations.	Public Art	FY 2018-2019	4.7	D3. Art in Public Spaces D4. Expanded and Upgraded Arts Footprint D12. Access to the Arts	
68	[ART: FY 2018-2019] 5. Develop a process for rotating and displaying city-owned art.	Public Art	FY 2018-2019	4.4	C7. Arts and Cultural Destination D3. Art in Public Spaces D4. Expanded and Upgraded Arts Footprint	
69	[ART: FY 2018-2019] 6. Develop and fund a new mural in Nye Beach on city-owned property (pump house).	Public Art	FY 2018-2019	4.4	C7. Arts and Cultural Destination D3. Art in Public Spaces D4. Expanded and Upgraded Arts Footprint D12. Access to the Arts	
70	[ART: FY 2018-2019] 7. Support the renovation, and potential relocation, of the Visual Art Center doors in partnership with the VAC Steering Committee, and continue financial support for this project.	Public Art	FY 2018-2019	4.6	C7. Arts and Cultural Destination D3. Art in Public Spaces D4. Expanded and Upgraded Arts Footprint	
Retirement		COMMITTEE LINK				
Ongoing		GOAL TYPE				

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
71	[RET: Ongoing] 1. Retirement Committee main goal is to ensure that there is proper funding provided to the City's Retirement Trust Account to have it fully funded; funding has been provided annually	Retirement	Ongoing	4.7	F1. Transparency and Communication A13. Strategic Investments and Partnerships	More funds have been provided the last few years and they would like to make it continues until the fund is 100%funded.
FY 2018-2019		GOAL TYPE				
72	[RET: FY 2018-2019] 1. Complete the audit on time, no later than 12/31/18.	Retirement	FY 2018-2019	4.6	F1. Transparency and Communication	
73	[RET: FY 2018-2019] 2. Create and complete the Comprehensive Annual Financial Report (CAFR).	Retirement	FY 2018-2019	4.6	F1. Transparency and Communication	
Wayfinding Committee		COMMITTEE LINK				
FY 2018-2019		GOAL TYPE				
74	[WAY: FY 2018-2019] 1. Initiate and complete a comprehensive signage plan	Wayfinding	FY 2018-2019	4.7	B2. Integrated Shared-Use Trail System A5. City Center Revitalization	
X City Council		COMMITTEE LINK				
FY 2018-2019		GOAL TYPE				
75	[CNCL: FY 2018-2019] 18.1.1 Capital Outlay - Evaluate methods to improve fire flows at the airport to 1500 gallons per minute in order to accommodate additional development.	Council	FY 2018-2019		A1. Infrastructure Investments A13. Strategic Investments and Partnerships C4. Airport Improvements C14. Viable and Sustainable Commercial Air Se	
76	[CNCL: FY 2018-2019] 18.1.2 Capital Outlay - Proceed with efforts to build a seismically stable dam to replace the current City of Newport reservoir dams.	Council	FY 2018-2019		A1. Infrastructure Investments A13. Strategic Investments and Partnerships E5. Disaster Preparedness	

--	--	--	--	--	--	--



#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
77	[CNCL: FY 2018-2019] 18.1.3 Capital Outlay - Pursue efforts to obtain grant funding to acquire a fire boat to improve fire protection of structures and vessels on Yaquina Bay.	Council	FY 2018-2019		<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A13. Strategic Investments and Partnerships</li> <li>C1. Expanded Working Waterfront</li> <li>E5. Disaster Preparedness</li> <li>E6. Proactive Police and Fire Services</li> </ul>	
78	[CNCL: FY 2018-2019] 18.1.4 Capital Outlay - Explore the creation of an alternate transportation route across Yaquina Bay, such as a passenger ferry that utilizes the Abbey Street Pier.	Council	FY 2018-2019		<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Amenit</li> <li>A13. Strategic Investments and Partnerships</li> <li>C6. Tourism Diversification</li> <li>E5. Disaster Preparedness</li> </ul>	
79	[CNCL: FY 2018-2019] 18.1.5 Capital Outlay - Address the storm sewer problem that results in regular flooding of the 60+ Center.	Council	FY 2018-2019		<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>B1. Sewer and Stormwater Management</li> <li>E5. Disaster Preparedness</li> <li>E13. All-Weather Facilities and Activities</li> <li>F10. Retiree Involvement</li> </ul>	
80	[CNCL: FY 2018-2019] 18.2.1 Community Development - Increase efforts relating to code enforcement for substandard buildings.	Council	FY 2018-2019		<ul style="list-style-type: none"> <li>A4. City Wide Beautification</li> <li>A5. City Center Revitalization</li> <li>A14. Developable Land</li> </ul>	

--	--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
81	[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasing available workforce and affordable housing within the City of Newport, with Lincoln County, and with the Housing Authority.	Council	FY 2018-2019		A2. Housing Supply A8. Vacation Rentals A9. Understanding Impacts of Seasonal Housing A13. Strategic Investments and Partnerships A14. Developable Land C8. Local Businesses Support E7. Homelessness Solutions F7. Collaboration and Partnerships	
82	[CNCL: FY 2018-2019] 18.3.1 Parks & Recreation - Increase resources to better improve parks and other public areas within the city.	Council	FY 2018-2019		A4. City Wide Beautification A5. City Center Revitalization A12. Multiuse Paths and Trails A13. Strategic Investments and Partnerships B3. Parks and Recreation Needs and Upgrades	
83	[CNCL: FY 2018-2019] 18.3.2 Parks & Recreation - Create a plan that provides specific direction relating to sidewalk replacements, crosswalks, and improvements to Oceanview Drive.	Council	FY 2018-2019		A1. Infrastructure Investments A10. Street, Highway and Bridge Improvement A11. Bicycle and Pedestrian Safety and Amenities A12. Multiuse Paths and Trails A15. Complete Streets B2. Integrated Shared-Use Trail System	
84	[CNCL: FY 2018-2019] 18.3.3 Parks & Recreation - Implement a City Tree Ordinance.	Council	FY 2018-2019		A4. City Wide Beautification B1. Sewer and Stormwater Management B3. Parks and Recreation Needs and Upgrades	

--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
85	[CNCL: FY 2018-2019] 18.4.1 Public Safety - Develop disaster preparedness plans for various neighborhoods within Newport.	Council	FY 2018-2019		E5. Disaster Preparedness F4. Community Engagement F11. Volunteerism	
86	[CNCL: FY 2018-2019] 18.4.1 Public Safety - Create a collaborative effort to help address homelessness and mental health issues on a community-wide basis.	Council	FY 2018-2019		E3. Expanded Mental Healthcare E4. Improved Service Coordination E7. Homelessness Solutions F7. Collaboration and Partnerships	
87	[CNCL: FY 2018-2019] 18.5.1 Operations - Provide annual training to each of the City's volunteer committees on ethics, public meetings, conflict of interest, disclosures, and other pertinent issues.	Council	FY 2018-2019		F4. Community Engagement F11. Volunteerism	
88	[CNCL: FY 2018-2019] 18.6.1 Proposed New City Positions- Create a second ordinance enforcement office position charged with the responsibilities for addressing vacation rental dwellings and business licenses.	Council	FY 2018-2019		A8. Vacation Rentals F1. Transparency and Communication	
89	[CNCL: FY 2018-2019] 18.6.2 Proposed New City Positions- Evaluate the division of responsibilities and creation of a new position relating to Public Works & Engineering.	Council	FY 2018-2019		A1. Infrastructure Investments A13. Strategic Investments and Partnerships B1. Sewer and Stormwater Management F1. Transparency and Communication	
90	[CNCL: FY 2018-2019] 18.6.3 Proposed New City Positions- Add appropriate staffing for maintenance, litter pickup and general beautification for all City properties.	Council	FY 2018-2019		A4. City Wide Beautification A13. Strategic Investments and Partnerships B3. Parks and Recreation Needs and Upgrades	
91	[CNCL: FY 2018-2019] 18.6.4 Proposed New City Positions- Hire an intern from Chemeketa Community College to assist the Building Department.	Council	FY 2018-2019		A13. Strategic Investments and Partnerships	

--	--	--	--	--	--	--

#	Goal	Committee	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
92	[CNCL: FY 2018-2019] 18.6.5 Proposed New City Positions- Fund a training officer for the Fire Department.	Council	FY 2018-2019		A13. Strategic Investments and Partnerships E6. Proactive Police and Fire Services	

# Accepted Department Goals



Fiscal Year 2018-2019

City of Newport - Accepted Departmental Goals 2018-2019

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
<div style="display: flex; justify-content: space-between; align-items: center;"> <span style="background-color: #cccccc; border: 1px solid #000; padding: 2px;">Airport</span> <span>DEPARTMENT</span> </div>						
<div style="display: flex; justify-content: space-between; align-items: center;"> <span style="background-color: #007bff; color: white; border-radius: 10px; padding: 2px 5px;">Ongoing</span> <span>GOAL TYPE</span> </div>						
1	[APT: Ongoing] 1. Infrastructure - Analyses of what we need to achieve the 1500 galloon per minute water flow rate.	APT	Ongoing	4.7	<div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A1. Infrastructure Investments</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A14. Developable Land</div> <div style="background-color: #e6f2ff; padding: 2px;">C4. Airport Improvements</div>	
2	[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State of Oregon Department of Aviation.	APT	Ongoing	4.7	<div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A3. Transportation Corridors</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A8. Vacation Rentals</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A13. Strategic Investments and Partnershi</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">C4. Airport Improvements</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">C8. Local Businesses Support</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">C9. Small Business Development</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">C14. Viable and Sustainable Commercial A</div> <div style="background-color: #e6f2ff; padding: 2px;">F4. Community Engagement</div>	
3	[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars	APT	Ongoing	4.7	<div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A1. Infrastructure Investments</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A6. Mixed-Use Development</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A13. Strategic Investments and Partnershi</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A14. Developable Land</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">A16. Public Transit Improvements and Exp</div> <div style="background-color: #e6f2ff; padding: 2px; margin-bottom: 2px;">C4. Airport Improvements</div> <div style="background-color: #e6f2ff; padding: 2px;">C9. Small Business Development</div>	

--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
4	[APT: Ongoing] 4. Marketing - Come up with marketing strategies to promote more aircraft flying to Newport.	APT	Ongoing	4.9	C6. Tourism Diversification C14. Viable and Sustainable Commercial A	
5	[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights, flight instruction, and other airfield business opportunities.	APT	Ongoing	4.9	A1. Infrastructure Investments A6. Mixed-Use Development A13. Strategic Investments and Partnershi A14. Developable Land C4. Airport Improvements C8. Local Businesses Support C9. Small Business Development	
6	[APT: Ongoing] 6. Maintenance - Maintaining the airfield to FAA grant assurance standards.	APT	Ongoing	4.7	A1. Infrastructure Investments C4. Airport Improvements F6. Model Communities	
7	[APT: Ongoing] 7. Community outreach - Continued positive promotion of Newport Municipal Airport and providing outstanding customer service to every visitor. Continued tours of airport for Head Start and Kindergartners.	APT	Ongoing	4.4	D6. Schools and Local Talent F4. Community Engagement F6. Model Communities F9. Youth Involvement	
8	[APT: Ongoing] 8. Cascadia - put Seismic Resilience study in motion	APT	Ongoing	4.7	A1. Infrastructure Investments A3. Transportation Corridors A13. Strategic Investments and Partnershi A18. Telecommunication Technology C4. Airport Improvements D10. Education Partnerships	

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
<div style="display: flex; justify-content: space-between;"> <span><b>FY 2018-2019</b></span> <span>GOAL TYPE</span> </div>						
9	[APT: FY 2018-2019] 1. FAA AIP grants - Finish Land Acquisition south of runway 34. Start Environmental Assessment for airport 38 pipe lining Pre-design for 38 pipe lining.	APT	FY 201...	4.6	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A16. Public Transit Improvements and Exp</li> <li>B1. Sewer and Stormwater Management</li> <li>B6. Environmental Conservation Partnersh</li> <li>C4. Airport Improvements</li> <li>E5. Disaster Preparedness</li> </ul>	
10	[APT: FY 2018-2019] 2. COAR Grant - award of matching funds from Oregon department of Aviation to assist with matching funds for AIP grant.	APT	FY 201...	4.7	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>C4. Airport Improvements</li> </ul>	
11	[APT: FY 2018-2019] 3. Water - have a study done of water flow at the airport and who to obtain 1500 gpm water flow for firefighting.	APT	FY 201...	4.9	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A14. Developable Land</li> <li>C4. Airport Improvements</li> </ul>	
12	[APT: FY 2018-2019] 4. Fuel Farm update - replace fuel farm tanks to meet current EPA standards. Implementation of Spill Prevention Contamination and Control plan.	APT	FY 201...	4.9	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>C4. Airport Improvements</li> </ul>	
13	[APT: FY 2018-2019] 5. Seismic Resilience - Expanding the fuel farm update to include seismic retro fit generator fuel tank and self-serve fuel tank.	APT	FY 201...	4.7	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>C4. Airport Improvements</li> <li>E5. Disaster Preparedness</li> </ul>	

--	--	--	--



#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
14	[APT: FY 2018-2019] 6. Oregon Department of Aviation - applying for Rural Air service Grant	APT	FY 201...	4.4	A3. Transportation Corridors A16. Public Transit Improvements and Exp A17. Transit Reliability and Promotion C6. Tourism Diversification C14. Viable and Sustainable Commercial A	
2-5 Year		GOAL TYPE				
15	[APT: 2-5 Year] 1. Infrastructure - have plan to take need steps to update water flow to 1500 gpm.	APT	2-5 Year	4.9	A1. Infrastructure Investments A6. Mixed-Use Development A14. Developable Land C4. Airport Improvements E5. Disaster Preparedness	
16	[APT: 2-5 Year] 2. Operations - Demo Quonset hut. Plan for parking lot expansion.	APT	2-5 Year	4.3	A1. Infrastructure Investments C4. Airport Improvements	
17	[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business park development.	APT	2-5 Year	4.3	A6. Mixed-Use Development A13. Strategic Investments and Partnershi A14. Developable Land C3. Living-Wage Jobs C4. Airport Improvements C8. Local Businesses Support C9. Small Business Development	

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
18	[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal project.	APT	2-5 Year	4.9	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A13. Strategic Investments and Partnerships</li> <li>B6. Environmental Conservation Partnerships</li> <li>C4. Airport Improvements</li> <li>F1. Transparency and Communication</li> <li>F4. Community Engagement</li> <li>F7. Collaboration and Partnerships</li> <li>F8. Community Forums</li> </ul>	
19	[APT: 2-5 Year] 5. Landing minimums - lowering landing minimums to add more opportunity for aircraft landing	APT	2-5 Year	4.4	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A16. Public Transit Improvements and Expansion</li> <li>A17. Transit Reliability and Promotion</li> <li>C4. Airport Improvements</li> <li>C14. Viable and Sustainable Commercial Areas</li> </ul>	
<b>5+ Years</b>		GOAL TYPE				
20	[APT: 5+ Years] 1. Apron - expansion of the apron adding more tie down's and bringing it to current FAA standards.	APT	5+ Years	4.6	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A14. Developable Land</li> <li>C4. Airport Improvements</li> </ul>	

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
21	[APT: 5+ Years] 2. Seismic Resilience - continued projects for airfield seismic resilience, slide areas, buildings, and planning for after a Cascadia or disaster event.	APT	5+ Years	4.4	A1. Infrastructure Investments A13. Strategic Investments and Partnerships A17. Transit Reliability and Promotion C4. Airport Improvements E5. Disaster Preparedness	
City Manager's Office		DEPARTMENT				
Ongoing		GOAL TYPE				
22	[CMO: Ongoing] 1. Training city staff in records and meeting management.	CMO	Ongoing	4.7	F1. Transparency and Communication	
FY 2018-2019		GOAL TYPE				
23	[CMO: FY 2018-2019] 1. Prepare an RFP; solicit proposals; award a contract for a records management system. Implement system prior to the end of the 2018/2019 Fiscal Year.	CMO	FY 201...	4.9	F1. Transparency and Communication	
24	[CMO: FY 2018-2019] 2. Procure an archiving system for the city's social media, e-mail, and cell phone records.	CMO	FY 201...	4.6	F1. Transparency and Communication	
25	[CMO: FY 2018-2019] 3. Contract with a records preservation organization to scan and preserve the city's oldest permanent documents.	CMO	FY 201...	4.7	F1. Transparency and Communication	
City Manager's Office - HR		DEPARTMENT				
Ongoing		GOAL TYPE				
26	[HR: Ongoing] 1. Continue efforts with recruitment and staffing to ensure that the city is attracting and hiring individuals that meet job requirements as well as city standards for honesty, integrity, and ethical requirements.	HR	Ongoing	5.0		This includes outreach efforts- looking for new referral sources as well as conducting thorough background and reference checking to ensure the city is hiring right.

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
27	[HR: Ongoing] 2. Management and Staff Training	HR	Ongoing	4.4		Training of management and non-management staff continues to be needed.
28	[HR: Ongoing] 3. Continue to align HR goals and objectives with City goals and objectives.	HR	Ongoing	4.7		
<div style="display: flex; justify-content: space-between;"> <span><b>FY 2018-2019</b></span> <span>GOAL TYPE</span> </div>						
29	[HR: FY 2018-2019] 1. Update and develop policies for legal compliance and to be in line with City mission and goals. Incorporate into and update the Employee Handbook.	HR	FY 201...	4.6	F1. Transparency and Communication	Revisions to the Employee Handbook have begun and are approximately half way done. Meetings have been scheduled with the City Manager and City Attorney beginning in March 2018 to begin reviewing changes.
30	[HR: FY 2018-2019] 2. Complete implementation of NeoGov. Online applicant submission and applicant tracking system.	HR	FY 201...	4.7		
31	[HR: FY 2018-2019] 3. Formalize a citywide Volunteer Program/ Formal policy and procedures implemented.	HR	FY 201...	4.4	F11. Volunteerism	Although the city currently has a number of volunteers working at the city, there is not a formal citywide policy and procedures in place.
32	[HR: FY 2018-2019] 4. Document Recruitment Policy and Procedures/citywide	HR	FY 201...	4.4		Recruitment process are now in place to meet legal compliance. However, they are not formally documented.
<div style="display: flex; justify-content: space-between;"> <span><b>2-5 Year</b></span> <span>GOAL TYPE</span> </div>						
33	[HR: 2-5 Year] 1. Implement an automated timekeeping system citywide.	HR	2-5 Year	2.9		Timekeeping continues to be problematic for the city. Instances of misreported time continues and some management staff don't place a high priority on review and approval of time reports.  **One Council member did not support this goal.**
<div style="display: flex; justify-content: space-between;"> <span>Community Development</span> <span>DEPARTMENT</span> </div>						
<div style="display: flex; justify-content: space-between;"> <span><b>Ongoing</b></span> <span>GOAL TYPE</span> </div>						
34	[CDD: Ongoing] 1. Complete land use decisions and building permit reviews in accordance with statutory time limits.	CDD	Ongoing	4.9	A2. Housing Supply C8. Local Businesses Support	

--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
35	[CDD: Ongoing] 2. Involve citizens in every aspect of planning.	CDD	Ongoing	4.7	<ul style="list-style-type: none"> <li>F1. Transparency and Communication</li> <li>F4. Community Engagement</li> <li>F5. Culturally Competent and Inclusive Ou</li> <li>F7. Collaboration and Partnerships</li> <li>F11. Volunteerism</li> </ul>	Capacity to engage is dependent upon available resources.
36	[CDD: Ongoing] 3. Coordinate with stakeholders to implement economic development strategies.	CDD	Ongoing	4.0	<ul style="list-style-type: none"> <li>C1. Expanded Working Waterfront</li> <li>C2. Science Economy</li> <li>C3. Living-Wage Jobs</li> <li>C6. Tourism Diversification</li> <li>C10. Green and Sustainable Business</li> </ul>	
FY 2018-2019		GOAL TYPE				

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
37	[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportation System Plan (TSP), with an emphasis on revitalizing the City Center area (Downtown Revitalization Plan), identifying infrastructure improvement priorities for Agate Beach (Agate Beach Neighborhood Plan) and future replacement of the Yaquina Bay Bridge.	CDD	FY 201...	4.7	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A4. City Wide Beautification</li> <li>A5. City Center Revitalization</li> <li>A6. Mixed-Use Development</li> <li>A10. Street, Highway and Bridge Improvements</li> <li>A11. Bicycle and Pedestrian Safety and Access</li> <li>A12. Multiuse Paths and Trails</li> <li>A15. Complete Streets</li> <li>A16. Public Transit Improvements and Expansion</li> <li>B2. Integrated Shared-Use Trail System</li> <li>E5. Disaster Preparedness</li> <li>F4. Community Engagement</li> </ul>	
38	[CDD: FY 2018-2019] 2. Complete and implement updates to the City's vacation rental regulations.	CDD	FY 201...	4.7	<ul style="list-style-type: none"> <li>A8. Vacation Rentals</li> <li>A9. Understanding Impacts of Seasonal Housing</li> <li>F4. Community Engagement</li> </ul>	
39	[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordination with the Newport Parks and Recreation Department.	CDD	FY 201...	4.7	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A12. Multiuse Paths and Trails</li> <li>B2. Integrated Shared-Use Trail System</li> <li>B3. Parks and Recreation Needs and Upgrades</li> <li>B4. Trail-Building Program</li> <li>B6. Environmental Conservation Partnerships</li> <li>F4. Community Engagement</li> </ul>	

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
40	[CDD: FY 2018-2019] 4. Adopt FEMA's new 100-year floodplain regulatory maps and study.	CDD	FY 201...	4.4	E5. Disaster Preparedness F4. Community Engagement	Failure to update would lead to affected businesses and residents loosing federally subsidized flood insurance.
41	[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating construction of the 35th and US 101 Intersection project.	CDD	FY 201...	4.6	A1. Infrastructure Investments A3. Transportation Corridors A10. Street, Highway and Bridge Improvemen A11. Bicycle and Pedestrian Safety and An A12. Multiuse Paths and Trails A13. Strategic Investments and Partnershi A15. Complete Streets B2. Integrated Shared-Use Trail System	
42	[CDD: FY 2018-2019] 6. Coordinate with Central Lincoln PUD and Public Works on implementation of utility undergrounding along US 101 south of the bridge and SE Ferry Slip Road.	CDD	FY 201...	4.7	A3. Transportation Corridors A4. City Wide Beautification E5. Disaster Preparedness	
43	[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban Renewal Plan to allow Phase III projects to be initiated through calendar year 2025. The plan would still be closed, and increment released at the end of 2027.	CDD	FY 201...	4.3	A1. Infrastructure Investments A3. Transportation Corridors A4. City Wide Beautification A10. Street, Highway and Bridge Improvemen A11. Bicycle and Pedestrian Safety and An A13. Strategic Investments and Partnershi A15. Complete Streets F4. Community Engagement	

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
44	[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/industrial areas. Begin implementation of South Beach Urban Renewal Plan Phase III projects.	CDD	FY 201...	4.0	A1. Infrastructure Investments A3. Transportation Corridors A4. City Wide Beautification A10. Street, Highway and Bridge Improvement A11. Bicycle and Pedestrian Safety and Access A15. Complete Streets F4. Community Engagement	**One Council member did not support this goal, stating: "need clarification on what this is."**
45	[CDD: FY 2018-2019] 9. Participate in the Lincoln County Commons (Fairgrounds) Master Planning process and coordinate with the Newport Urban Renewal Agency to further define the scope of its participation as a funding partner.	CDD	FY 201...	4.4	A1. Infrastructure Investments A3. Transportation Corridors A13. Strategic Investments and Partnerships A15. Complete Streets F4. Community Engagement	
46	[CDD: FY 2018-2019] 10. Initiate phased implementation of the parking study recommendations for the Bayfront, Nye Beach, and City Center commercial districts.	CDD	FY 201...	3.7	A1. Infrastructure Investments A10. Street, Highway and Bridge Improvement A16. Public Transit Improvements and Expansion C8. Local Businesses Support	**One Council member did not support this goal, stating: "need to evaluate future development in Nye Beach before metering"***
47	[CDD: FY 2018-2019] 11. Work with the Urban Renewal Agency and community to complete a redevelopment concept for the 2.3 acre, agency owned, parcel at the northeast corner of SE 35th and US 101 and coordinate with the Public Works department on the demolition of structures.	CDD	FY 201...	4.6	A4. City Wide Beautification A13. Strategic Investments and Partnerships F4. Community Engagement	
48	[CDD: FY 2018-2019] 12. Coordinate with the Oregon Building Codes Division, partner agencies, and the contracting community to develop teams for rapid visual screening of buildings damaged by natural disasters.	CDD	FY 201...	4.3	A13. Strategic Investments and Partnerships E5. Disaster Preparedness F11. Volunteerism	

--	--	--	--	--	--	--



#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
49	[CDD: FY 2018-2019] 13. Seek opportunities to streamline use of the ePermitting system and expand use of electronic sign-off options to other City Departments	CDD	FY 201...	4.0	C8. Local Businesses Support	Supports local business owners and contractors through streamlined permitting service.
50	[CDD: FY 2018-2019] 14. Assist DOGAMI and DLCD to develop tsunami resiliency "Beat the Wave" maps, development of a tsunami evacuation facilities capital improvement plan, and zoning overlay with design standards and possible use limitations	CDD	FY 201...	4.6	A13. Strategic Investments and Partnershi E5. Disaster Preparedness F4. Community Engagement	A grant has been secured to off-set a portion of the project costs.
51	[CDD: FY 2018-2019] 15. Coordinate with a technical advisory work group on the development of guidelines for the distribution of affordable housing construction excise tax funds.	CDD	FY 201...	4.7	A2. Housing Supply A7. Housing Development Incentives A13. Strategic Investments and Partnershi	
52	[CDD: FY 2018-2019] 16. Assist Bike/Pedestrian Committee in assessing the condition, gaps, and obstacles to accessibility inherent to the City's sidewalk network to inform the TSP work.	CDD	FY 201...	4.6	A11. Bicycle and Pedestrian Safety and Ar A15. Complete Streets F11. Volunteerism	
53	[CDD: FY 2018-2019] 17. Initiate process to update the City's estuarine resource maps to incorporate updated data from DLCD and explore opportunities to streamline shoreline development permitting.	CDD	FY 201...	3.6	B6. Environmental Conservation Partnersh C1. Expanded Working Waterfront F4. Community Engagement	
54	[CDD: FY 2018-2019] 18. Pursue public/private partnerships to secure funding to plan for redevelopment of deteriorated commercial/industrial sites, including brownfield properties.	CDD	FY 201...	3.3	A4. City Wide Beautification A13. Strategic Investments and Partnershi C1. Expanded Working Waterfront	
2-5 Year		GOAL TYPE				

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
55	[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the projects in the Northside Urban Renewal District to align with the plan.	CDD	2-5 Year	4.6	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A4. City Wide Beautification</li> <li>A5. City Center Revitalization</li> <li>A6. Mixed-Use Development</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Access</li> <li>A12. Multiuse Paths and Trails</li> <li>A15. Complete Streets</li> <li>A16. Public Transit Improvements and Expansion</li> <li>E5. Disaster Preparedness</li> <li>F4. Community Engagement</li> </ul>	
56	[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timing and intersection functionality along US 101 and work with the state on design of the NW 25th to NW 36th Street US 101 sidewalk project.	CDD	2-5 Year	5.0	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Access</li> <li>A12. Multiuse Paths and Trails</li> <li>A13. Strategic Investments and Partnerships</li> <li>A15. Complete Streets</li> <li>B2. Integrated Shared-Use Trail System</li> </ul>	

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
57	[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street Intersection project and work with the Urban Renewal Agency to repurpose the adjacent 2.3 acre agency owned property.	CDD	2-5 Year	4.6	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A3. Transportation Corridors</li> <li>A4. City Wide Beautification</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Access</li> <li>A12. Multiuse Paths and Trails</li> <li>A13. Strategic Investments and Partnerships</li> <li>A15. Complete Streets</li> <li>B2. Integrated Shared-Use Trail System</li> <li>F4. Community Engagement</li> </ul>	
58	[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and pursue project implementation.	CDD	2-5 Year	4.0	<ul style="list-style-type: none"> <li>A1. Infrastructure Investments</li> <li>A4. City Wide Beautification</li> <li>A5. City Center Revitalization</li> <li>A6. Mixed-Use Development</li> <li>A10. Street, Highway and Bridge Improvement</li> <li>A11. Bicycle and Pedestrian Safety and Access</li> <li>A12. Multiuse Paths and Trails</li> <li>A13. Strategic Investments and Partnerships</li> <li>A15. Complete Streets</li> <li>A16. Public Transit Improvements and Expansion</li> </ul>	**One Council member did not support this goal, stating: "need more info to prioritize."**

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
59	[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and pursue project implementation.	CDD	2-5 Year	4.6	A1. Infrastructure Investments A3. Transportation Corridors A4. City Wide Beautification A10. Street, Highway and Bridge Improvement A11. Bicycle and Pedestrian Safety and Access A13. Strategic Investments and Partnerships A15. Complete Streets F4. Community Engagement	
60	[CDD: 2-5 Year] 6. Complete phased implementation of parking study recommendations for the Bayfront, Nye Beach, and City Center commercial districts.	CDD	2-5 Year	3.9	A1. Infrastructure Investments A10. Street, Highway and Bridge Improvement A16. Public Transit Improvements and Expansion C8. Local Businesses Support	**One Council member did not support this goal.**
61	[CDD: 2-5 Year] 7. Obtain funding and initiate updates to Newport's residential, commercial and industrial buildable lands inventories.	CDD	2-5 Year	4.4	A2. Housing Supply A14. Developable Land F4. Community Engagement	
62	[CDD: 2-5 Year] 8. Assess efficiencies that may be achieved by more fully automating building plan reviews and inspections.	CDD	2-5 Year	4.6	A2. Housing Supply C8. Local Businesses Support	
63	[CDD: 2-5 Year] 9. Assess staffing of community development and building service functions and seek adjustments, where needed, to respond to workflow demands.	CDD	2-5 Year	4.6	A2. Housing Supply C8. Local Businesses Support F4. Community Engagement	

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
64	[CDD: 2-5 Year] 10. Reconcile City nuisance and unsafe building codes to ensure streamlined and equitable process for abating dangerous buildings, including those damaged as a result of landslides or other natural events.	CDD	2-5 Year	3.9	E5. Disaster Preparedness	
65	[CDD: 2-5 Year] 11. Complete updates to City estuarine resource maps and changes to shoreline development standards, including any mandated revisions associated with FEMA's ESA litigation.	CDD	2-5 Year	3.1	B6. Environmental Conservation Partnerships C1. Expanded Working Waterfront F4. Community Engagement	**One Council member did not vote on this goal.**
66	[CDD: 2-5 Year] 12. Pursue annexation of unincorporated South Beach pockets of land, including addressing the ongoing Seal Rock Water District assessments.	CDD	2-5 Year	3.3	A14. Developable Land	
67	[CDD: 2-5 Year] 13. Explore viability of obtaining Community Rating System certification to reduce flood insurance rate premiums for properties located within floodplains.	CDD	2-5 Year	3.1	E5. Disaster Preparedness F4. Community Engagement	
68	[CDD: 2-5 Year] 14. Coordinate with the County on an Urban Growth Management Area Agreement to encourage the orderly urbanization and annexation of South Beach industrial areas.	CDD	2-5 Year	3.1	A14. Developable Land	
69	[CDD: 2-5 Year] 15. Complete planning and seek funding for public/private partnerships to achieve redevelopment of deteriorated commercial/industrial sites, including brownfield properties.	CDD	2-5 Year	3.4	A4. City Wide Beautification A13. Strategic Investments and Partnerships C1. Expanded Working Waterfront	
70	[CDD: 2-5 Year] 16. Adopt storm drainage and erosion control standards for new development in line with the recently adopted storm drainage master plan.	CDD	2-5 Year	3.7	A1. Infrastructure Investments B1. Sewer and Stormwater Management B6. Environmental Conservation Partnerships F4. Community Engagement	Ability to adequately staff such a program is an issue.

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
71	[CDD: 2-5 Year] 17. Coordinate with the Port of Newport and Public Works Department on timing for sewer service to Mclean Point as envisioned in the urban renewal plan.	CDD	2-5 Year	4.7	A1. Infrastructure Investments A14. Developable Land B1. Sewer and Stormwater Management C1. Expanded Working Waterfront	
<b>5+ Years</b>		GOAL TYPE				
72	[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside urban renewal plan.	CDD	5+ Years	4.6	A1. Infrastructure Investments A4. City Wide Beautification A5. City Center Revitalization A6. Mixed-Use Development A10. Street, Highway and Bridge Improvements A11. Bicycle and Pedestrian Safety and Access A12. Multiuse Paths and Trails A13. Strategic Investments and Partnerships A14. Developable Land A15. Complete Streets A16. Public Transit Improvements and Expansion F4. Community Engagement	
73	[CDD: 5+ Years] 2. Facilitate closure of the South Beach urban renewal plan.	CDD	5+ Years	4.6		The tax increment released will help the city's financial position.
74	[CDD: 5+ Years] 3. Assist the community in revisiting and refreshing the 2040 Vision Plan, as needed.	CDD	5+ Years	4.6	F2. Vision as Foundational Document F3. Vision-Focused Council and Community	

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
75	[CDD: 5+ Years] 4. Complete updates to Newport's residential, commercial and industrial buildable lands inventories and initiate priority planning projects.	CDD	5+ Years	4.6	A2. Housing Supply A14. Developable Land F4. Community Engagement	
76	[CDD: 5+ Years] 5. Provide staff support on a range of strategies to achieve a tangible increase in the amount of affordable and workforce housing units in the City.	CDD	5+ Years	4.7	A2. Housing Supply A6. Mixed-Use Development A7. Housing Development Incentives A9. Understanding Impacts of Seasonal H F4. Community Engagement	
77	[CDD: 5+ Years] 6. Coordinate with ODOT on the replacement of the Yaquina Bay Bridge.	CDD	5+ Years	3.6	A3. Transportation Corridors A10. Street, Highway and Bridge Improvemen A13. Strategic Investments and Partnershi	**One Council member did not support this goal**
78	[CDD: 5+ Years] 7. Implement public/private partnerships to redevelop deteriorated commercial/industrial sites.	CDD	5+ Years	3.1	A4. City Wide Beautification A13. Strategic Investments and Partnershi C1. Expanded Working Waterfront	**One Council member did not support this goal, stating: "need public input before devoting staff time to private entity."**
79	[CDD: 5+ Years] 8. Assist with the implementation of the sewer extension and other projects identified in the McLean Point Urban Renewal Plan.	CDD	5+ Years	4.6	A1. Infrastructure Investments A14. Developable Land B1. Sewer and Stormwater Management C1. Expanded Working Waterfront	
Disaster Preparedness		DEPARTMENT				
Ongoing		GOAL TYPE				

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
80	[DIS: Ongoing] 1. Continue to improve the City's Emergency Preparedness and Resiliency.	DIS	Ongoing	4.7	E5. Disaster Preparedness	Work with the Emergency Preparedness Committee, Department Heads, City Administration and the City Council to develop, revise and implement plans to improve City response to disasters.
81	[DIS: Ongoing] 2. Improve the readiness of employees, the public, guests and our businesses.	DIS	Ongoing	4.7	E5. Disaster Preparedness	Provide education and resources to community groups, City employees, local volunteer agencies, businesses and others to improve preparedness, resiliency and recovery.
82	[DIS: Ongoing] 3. Strengthen relationships with local, county and state partners	DIS	Ongoing	4.9	E5. Disaster Preparedness	Work with outside agencies to move the emergency preparedness efforts of the city forward.
<b>FY 2018-2019</b>		GOAL TYPE				
83	[DIS: FY 2018-2019] 1. Rollout the LISTOS emergency preparedness program for the Latino Community	DIS	FY 201...	4.7	E5. Disaster Preparedness	Host two LISTOS training sessions (6 weeks each) and work with the Latino community to improve their readiness.
84	[DIS: FY 2018-2019] 2. Continue education and training efforts for City Staff.	DIS	FY 201...	4.6	E5. Disaster Preparedness	Continue to offer training opportunities to City Staff who fill vital functions in the City's emergency response organization. Conduct at least two training exercises a year to test emergency response plans and procedures.
85	[DIS: FY 2018-2019] 3. Identify, procure, and administer emergency preparedness grants	DIS	FY 201...	4.0		Research, apply for and administer grants to purchase needed equipment and fund emergency preparedness programs. Attend grant writing workshops to further knowledge.
<b>2-5 Year</b>		GOAL TYPE				
86	[DIS: 2-5 Year] 1. Evaluate strengths and vulnerabilities of our current primary and back up Emergency Operations Centers and other critical facilities.	DIS	2-5 Year	4.6	E5. Disaster Preparedness	Obtain analysis of current critical facilities and determine strengths and weaknesses. Establish a plan to mitigate weaknesses found.
87	[DIS: 2-5 Year] 2. Work to continue building community disaster caches.	DIS	2-5 Year	5.0	E5. Disaster Preparedness	Using the Safe Haven Hill Disaster Cache Work Group as a model, establish community based work groups to establish and outfit disaster caches for central and northern Newport. Establish a disaster cache at City Hall to serve employees and their families.
88	[DIS: 2-5 Year] 3. Purchase and outfit a City Mobile Command Vehicle.	DIS	2-5 Year	3.4	E6. Proactive Police and Fire Services E5. Disaster Preparedness	Purchase, outfit and place into service a vehicle capable of supporting major emergencies and events.
<b>5+ Years</b>		GOAL TYPE				

--	--	--	--	--	--	--



#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
89	[DIS: 5+ Years] 1. Ensure the City is prepared for a Major Cascadia Event.	DIS	5+ Years	4.9	E5. Disaster Preparedness	Work with the Emergency Preparedness Committee and City Departments to ensure the City is ready to respond to major earthquake and tsunami.
90	[DIS: 5+ Years] 2. Evaluate community shelter needs	DIS	5+ Years	4.7	E5. Disaster Preparedness	Evaluate community shelter needs and available shelter facilities for resiliency, capacity and availability. Establish a community shelter plan.
91	[DIS: 5+ Years] 3. Evaluate critical city facilities for seismic vulnerability and apply for seismic retrofit grants to fund needed upgrades.	DIS	5+ Years	3.4	E5. Disaster Preparedness	To be able to meet the needs of our community after a major earthquake, the City will need to be able to use critical infrastructure to carry out essential services. A number of key City buildings will likely not survive a major earthquake intact. Through seismic retrofitting we can make these key facilities more likely to be useable after a major earthquake.  **Two Council members did not score this goal**

Finance

DEPARTMENT

Ongoing

GOAL TYPE

92	[FIN: Ongoing] 1. Continue to provide accurate budget documentation	FIN	Ongoing	4.1	F1. Transparency and Communication	Ongoing...
93	[FIN: Ongoing] 2. Return to reporting monthly financial reports to City Manager and quarterly to City Council	FIN	Ongoing	4.1	F1. Transparency and Communication	Has been on hold but with new Assistant Finance Director we may be able to return to this process, sooner rather than later.  **One Council member did not score this goal**
94	[FIN: Ongoing] 3. Work with actuary, Silverstone Group, to complete the annual actuarial reports for the City's Retirement fund.	FIN	Ongoing	4.7	F1. Transparency and Communication	
95	[FIN: Ongoing] 4. Continue with completing the annual audit each year, due prior to December 31 of each year.	FIN	Ongoing	4.9	F1. Transparency and Communication	Two years in a row completing on time!
96	[FIN: Ongoing] 5. Utility billing, find a more consistent method of handling late payors and strengthen lien process.	FIN	Ongoing	4.4	A1. Infrastructure Investments B1. Sewer and Stormwater Management F1. Transparency and Communication	The Financial Billing staff member will have this responsibility to perfect our water liens.

FY 2018-2019

GOAL TYPE

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
97	[FIN: FY 2018-2019] 1. Implement Purchase order system within Caselle	FIN	FY 201...	4.4	F1. Transparency and Communication	An ongoing goal but will implement in 2018-19
98	[FIN: FY 2018-2019] 2. Implement new Federal Grant Purchasing rules.	FIN	FY 201...	4.9	F1. Transparency and Communication	This needs to happen this fiscal year if at all possible.
99	[FIN: FY 2018-2019] 3. Create the GFOA Recommended Financial polices listed in notes.	FIN	FY 201...	3.9	F1. Transparency and Communication	Recommended policies are: Debt, Investment, Cash Handling, Electronic Payments, Fraud Awareness, Update P Card Policy, Loose Change, and Utility Refund.
100	[FIN: FY 2018-2019] 4. Create Internal Control documentation for each Finance Function.	FIN	FY 201...	4.9	F1. Transparency and Communication	
101	[FIN: FY 2018-2019] 5. As part of the 2018-18 audit complete the Comprehensive Annual Financial Report (CAFR).	FIN	FY 201...	4.7		

Fire		DEPARTMENT				
Ongoing		GOAL TYPE				
102	[FD: Ongoing] 1. Strengthen Relationships between staff and volunteers	FD	Ongoing	4.7	F11. Volunteerism	Continue to strengthen the relationships between our staff and our volunteers. Our goal is one cohesive unit that works together as a team to serve our community.
103	[FD: Ongoing] 2. Improve Volunteer Recruitment and Retention	FD	Ongoing	4.9	F11. Volunteerism	We are continuing to actively recruit more volunteers and retain the volunteers we have. Our goal is to have a strong, happy, and active volunteer force.
104	[FD: Ongoing] 3. Improvements to service	FD	Ongoing	4.7	E6. Proactive Police and Fire Services	Our goal is to always pursue ways to provide better, safer and the most efficient emergency and life safety services to our community. This is done through continuous training, use of innovations and embracing new technologies and techniques in our field.
FY 2018-2019		GOAL TYPE				
105	[FD: FY 2018-2019] 1. Continue improving our facilities	FD	FY 201...	4.9	E6. Proactive Police and Fire Services	Build upon the work that has been done at the Main and Agate Beach Fire Stations. Continue to seek improvements in design, upgrading systems and structural components, and looking for ways to improve the look and livability of our facilities.

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
106	[FD: FY 2018-2019] 2. Contribute the Capital Replacement Fund and replace one staff vehicle.	FD	FY 201...	4.6	E6. Proactive Police and Fire Services	Continue to contribute to the Fire Department capital replacement reserve fund for future apparatus replacement. We also need to replace one staff vehicle. We would like to add at least \$150,000 to the reserve fund. With a similar contribution in FY 19/20 we will have sufficient funding in FY 19/20 to purchase and outfit a new heavy rescue. This will replace our current heavy rescue, the oldest vehicle in our fleet (purchased in 1992).
107	[FD: FY 2018-2019] 3. Increase staffing to reduce overtime expenses, worker fatigue from short staffing, and improve training and service delivery.	FD	FY 201...	4.4	E6. Proactive Police and Fire Services	Create a Training Officer/Relief Captain position. This would help with staffing when crews are sick, on vacation on or long term injury leave. It would also free up one of shift Captain's from having to perform the duties of Training Officer as an extra duty. A dedicated Training Officer would allow for more training opportunities and would give us more points on our next ISO grading.
2-5 Year		GOAL TYPE				
108	[FD: 2-5 Year] 1. Purchase and place into service a Fire Boat	FD	2-5 Year	4.0	E5. Disaster Preparedness E6. Proactive Police and Fire Services	Utilizing a US Homeland Security Port Security Grant, purchase and outfit a Fire Boat for the protection of structures, marine infrastructure and our valuable fishing fleet. It would also serve as an alternate water source for the City after an earthquake or other disaster that would render our water system inoperable.  **One Council member did not support this goal, stating need to see evidence that this is necessary and questioning whether cost of training is included in the Homeland Security grant, since training is already difficult.**
109	[FD: 2-5 Year] 2. Evaluate staffing needs based on demand for services and explore alternate funding sources	FD	2-5 Year	4.0	E6. Proactive Police and Fire Services	Analyze response and personnel data to determine future staffing needs. This allows us to provide adequate staffing to meet our growing and changing community.

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
110	[FD: 2-5 Year] 3. Increase annual funding for the Fire Department capital replacement reserve fund for future apparatus replacement. Purchase and outfit a new heavy rescue.	FD	2-5 Year	4.6	E6. Proactive Police and Fire Services	Our apparatus fleet are the main tools we use to provide emergency services to the public. These vehicles are very expensive and have a natural service life. To ensure we have an adequate number of apparatus at all times we stagger their purchases so we do not have to purchase several at all at once. We have 5 main types of apparatus. Fire Engines, Rescues, staff vehicles, water tenders and ladder trucks. Rescues (we have 3) have a normal service live of 10-20 years. Our oldest rescue is 26 years old and at the end if it's useful life. Our engines (we have 4 pumper trucks) have a service life of 20-25 years. Our oldest is 18 years old. We have one water tender and one ladder truck, both of which were purchased in 2010 utilizing flex lease purchasing. This lease will be paid off in FY 19/20. We have 4 staff vehicles. Our oldest is a 2001 Dodge SUV and needs to be replaced. It is imperative we contribute enough funds to allow us to purchase replacement vehicles at proper intervals. Failure to do so will bring increased maintenance and repair costs, more out of service time and the potential for reduced level of service.
5+ Years		GOAL TYPE				
111	[FD: 5+ Years] 1. Remodel and expand the Agate Beach and South Beach Fire Stations.	FD	5+ Years	3.9	E6. Proactive Police and Fire Services	As our community expands and grows, so does the demands placed on our emergency services. In order to meet these increasing demands for services we will need to expand our north and south fire stations to accommodate this growth. The north fire station needs sleeping facilities and the kitchen finished in order to be able to house crews. The South Beach station needs the apparatus bays expanded and another bedroom added to allow for a full crew of three personnel. and
112	[FD: 5+ Years] 2. Fully fund the fire department apparatus replacement reserve fund.	FD	5+ Years	4.6	E6. Proactive Police and Fire Services	In order to ensure we have an adequate number of apparatus to respond to emergencies our apparatus replacement fund must be fully funded. This will enable us to replace apparatus when they have reached the end of their useful life. This will also reduce maintenance and repair costs along with minimizing out of service time.
113	[FD: 5+ Years] 3. Evaluate the benefits and challenges of new and different ways to provide service delivery.	FD	5+ Years	3.6	E6. Proactive Police and Fire Services	To stay proactive and look toward the future we should evaluate the challenges and benefits of new and different service delivery models. Among these are fire-based medical transport, IGA's with neighboring agencies, and evaluating the value of consolation or merger with neighboring fire agencies. The key to doing this correctly is to gather accurate data and weigh whether any of these options will bring better services and more efficient and cost effective service delivery.
Information Technology		DEPARTMENT				

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
GOAL TYPE						
<b>Ongoing</b>						
114	[IT: Ongoing] a. Maintain hardware provision capability and capacity (network, server, storage and client)	IT	Ongoing	3.9		
115	[IT: Ongoing] b. Maintain software licensing	IT	Ongoing	4.7		
116	[IT: Ongoing] c. Maintain infrastructure services to the highest level of uptime as possible	IT	Ongoing	4.9		
117	[IT: Ongoing] d. Maintain and improve system security at all levels	IT	Ongoing	4.4		
118	[IT: Ongoing] e. Expand facility security	IT	Ongoing	3.6		
119	[IT: Ongoing] g. Support Departments in IT application needs	IT	Ongoing	4.6		
120	[IT: Ongoing] h. Maintain website with current, accurate news and information	IT	Ongoing	4.6		
121	[IT: Ongoing] i. Maintain reliable telecommunications across the network, including voice & video	IT	Ongoing	4.9		
122	[IT: Ongoing] j. Extend use of automated processes for improved efficiency	IT	Ongoing	4.4		
GOAL TYPE						
<b>FY 2018-2019</b>						
123	[IT: FY 2018-2019] a. Extend facility security (Library, City Hall)	IT	FY 201...	4.3		
124	[IT: FY 2018-2019] b. Develop online content strategy, including web accessibility standards	IT	FY 201...	4.1		
125	[IT: FY 2018-2019] c. Extend collaboration tools	IT	FY 201...	4.0		
126	[IT: FY 2018-2019] d. Improve and extend mobile access, including mobile management software	IT	FY 201...	4.1		

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
127	[IT: FY 2018-2019] e. Perform external security audit	IT	FY 201...	3.4		
128	[IT: FY 2018-2019] f. Provide transparency of public information	IT	FY 201...	4.6		
129	[IT: FY 2018-2019] g. Upgrade Wi-Fi	IT	FY 201...	4.1		
<b>2-5 Year</b>		GOAL TYPE				
130	[IT: 2-5 Year] a. Extend facility security	IT	2-5 Year	3.7		
131	[IT: 2-5 Year] b. Expand use of Cloud resources	IT	2-5 Year	4.1		
132	[IT: 2-5 Year] c. Plan for Hyperconverged Infrastructure for increased efficiencies and flexibility	IT	2-5 Year	4.0		
133	[IT: 2-5 Year] d. Plan for IoT (Internet of Things) in the community	IT	2-5 Year	3.7		
Library		DEPARTMENT				
<b>FY 2018-2019</b>		GOAL TYPE				
134	[LIB: FY 2018-2019] 1. Replace exterior doors at the library and install electronic locks	LIB	FY 201...	5.0	A1. Infrastructure Investments A4. City Wide Beautification B5. Green Building and Development	The existing exterior doors at the library are old, heavy, unsightly and they do not close and latch properly. Because of this the doors often blow open during storms or close too quickly on customers trying to enter or exit the library. On occasion, the night custodial staff have gone out one of the doors thinking that it had locked behind them. While the doors appear locked they often are not latched, leaving the library unsecured overnight. The approximate cost of this project is \$40,000 to be paid from the Library Reserve Fund.
135	[LIB: FY 2018-2019] 2. Install Virtual Meeting hardware, software, etc. in community meeting room at the Library.	LIB	FY 201...	5.0	A1. Infrastructure Investments A13. Strategic Investments and Partnerships D9. Expanded and Integrated Higher Education	In partnership with the Newport Library Foundation install cameras, hardware, software, etc. to all businesses, educators, governmental agencies, etc. the opportunity to hold or attend meetings without traveling out of town to do so. The anticipated cost is \$10,000. Funds will come from the Library Foundation (\$2,500) and the Library Reserve fund (\$7,500)

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
136	[LIB: FY 2018-2019] 3. Install locking hardware and tract lighting for 18 original Rick Bartow sketches.	LIB	FY 201...	5.0	C7. Arts and Cultural Destination C13. "Shoulder Season" Attractions and F D3. Art in Public Spaces D12. Access to the Arts	In partnership with the Lincoln County Cultural Coalition, the Newport Library Foundation and the City, 18 original Rick Bartow sketches owned by the Library have been framed. The sketches will be shown at the VAC over the summer of 2018 and after that will be on display at the Library. These 18 framed pieces will be professionally mounted with anti-theft hardware and tract lighting will be added to enhance the sketches. The anticipated cost of this is \$7,000 which will come from the Library Reserve fund.
Parks and Recreation		DEPARTMENT				
Ongoing		GOAL TYPE				
137	[P&R: Ongoing] 1. Provide accessible well run facilities and enhance quality of life	P&R	Ongoing	4.9	F6. Model Communities F8. Community Forums F10. Retiree Involvement	The 60+ Activity Center, Recreation Center and Aquatic Center
138	[P&R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Newport	P&R	Ongoing	4.9	A3. Transportation Corridors A4. City Wide Beautification A11. Bicycle and Pedestrian Safety and Ar A12. Multiuse Paths and Trails B3. Parks and Recreation Needs and Upgr B4. Trail-Building Program C4. Airport Improvements E13. All-Weather Facilities and Activities F9. Youth Involvement F10. Retiree Involvement	we have great unrealized potential to connecting our town with non motorized trails.

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
139	[P&R: Ongoing] 3. Provide recreational services to the City of Newport and surrounding area	P&R	Ongoing	4.9	F4. Community Engagement F9. Youth Involvement F10. Retiree Involvement	We currently are serving over 1000 people a day.
<b>FY 2018-2019</b>		GOAL TYPE				
140	[P&R: FY 2018-2019] 1. Develop and update a new Parks Master Plan	P&R	FY 201...	5.0	A4. City Wide Beautification A11. Bicycle and Pedestrian Safety and Ar B3. Parks and Recreation Needs and Upgr B4. Trail-Building Program F2. Vision as Foundational Document F3. Vision-Focused Council and Communi	The current plan was last updated in 1993
141	[P&R: FY 2018-2019] 2. Establish a Mountain Bike Master Plan for the City's water reservoir property	P&R	FY 201...	4.7	A11. Bicycle and Pedestrian Safety and Ar A12. Multiuse Paths and Trails B3. Parks and Recreation Needs and Upgr B4. Trail-Building Program C6. Tourism Diversification C13. "Shoulder Season" Attractions and Fe	This is necessary to further recreational use on this City Property
142	[P&R: FY 2018-2019] 3. Evaluate/ explore registration and maintenance software	P&R	FY 201...	4.4	B3. Parks and Recreation Needs and Upgr E5. Disaster Preparedness	
<b>2-5 Year</b>		GOAL TYPE				

--	--	--	--	--	--



#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
143	[P&R: 2-5 Year] 1. Replace or improve the Skate Park and Sam Moore Parkway	P&R	2-5 Year	4.7	A3. Transportation Corridors A11. Bicycle and Pedestrian Safety and Ar A12. Multiuse Paths and Trails B1. Sewer and Stormwater Management B3. Parks and Recreation Needs and Upgr F9. Youth Involvement	
144	[P&R: 2-5 Year] 2. Create/hire a Volunteer Project Manager position for Parks	P&R	2-5 Year	4.6	A4. City Wide Beautification A12. Multiuse Paths and Trails B3. Parks and Recreation Needs and Upgr F4. Community Engagement F11. Volunteerism	
145	[P&R: 2-5 Year] 3. Construct a multi-use trail system that will garner regional attention	P&R	2-5 Year	4.6	A11. Bicycle and Pedestrian Safety and Ar A12. Multiuse Paths and Trails B3. Parks and Recreation Needs and Upgr B4. Trail-Building Program	this does not have to be limited to City property
<b>5+ Years</b>		GOAL TYPE				
146	[P&R: 5+ Years] 1. Acquire strategic property for the purpose of expanding the Park System	P&R	5+ Years	4.1	A12. Multiuse Paths and Trails B3. Parks and Recreation Needs and Upgr E13. All-Weather Facilities and Activities F3. Vision-Focused Council and Communi	The Master Plan will identify areas to concentrate acquisition

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
147	[P&R: 5+ Years] 2. Creation of a national attention garnering event	P&R	5+ Years	4.1	C6. Tourism Diversification C13. "Shoulder Season" Attractions and F F4. Community Engagement	This could be like a Marathon or Big Wave Surfing
Parks and Recreation - 60+ Center		DEPARTMENT				
FY 2018-2019		GOAL TYPE				
148	[60+: FY 2018-2019] 1. Complete exterior entry way enhancement on West and North sides	60+	FY 201...	4.9	B3. Parks and Recreation Needs and Upgr	This project has been in the works for 4 years and is at the point where construction documents have been drawn and we are ready to get bids and select a contractor to go to work.
149	[60+: FY 2018-2019] 2. Expand patron tracking systems to include usage and scheduling	60+	FY 201...	3.6	B3. Parks and Recreation Needs and Upgr	currently the 60+ Activity Center does not have an automated system to track users and activity counts. This is a necessary management tool. t
150	[60+: FY 2018-2019] 3. Develop a marketing plan specifically for 60+ programs	60+	FY 201...	4.1	F1. Transparency and Communication	Currently the 60+ Activity Center does not have coordinated effort to promote and advertise programs. The development of a plan will guide consistency and efficiency
151	[60+: FY 2018-2019] 5. Partner with Food Share to increase Resource Guides for community services in Lincoln County	60+	FY 201...	3.9	F1. Transparency and Communication	This partnership will allow for additional outreach and dissemination of resources and services in our service area.
152	[60+: FY 2018-2019] Analyze the impacts of reoccurring flooding in the 60+ basement	60+	FY 201...	4.9	B1. Sewer and Stormwater Management	do to recent modifications to the stormwater system between the 60+ and Rec Center, the parking area and basement of the 60+ Center are prone to flooding. This has happens during periods of extreme high rain. 4 5tim
153	[60+: FY 2018-2019] Increase the number of volunteers and paid staff dedicated to the 60+ Activity Center	60+	FY 201...	3.9	E4. Improved Service Coordination	Having more resources will positively impact the amount of senior services the City can provide to our aging community.
2-5 Year		GOAL TYPE				
154	[60+: 2-5 Year] 1. Add more dedicated 60+ parking space including handicap	60+	2-5 Year	4.3	B3. Parks and Recreation Needs and Upgr	With the usage increases at the 60+ Activity Center and demand created by neighboring operations the 60+ Center requires additional parking so patrons will be able to park within a reasonable distance from the doors.

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
155	[60+: 2-5 Year] 2. Create an expansion plan for the physical building and services	60+	2-5 Year	4.3	B3. Parks and Recreation Needs and Upgr	The 60+ Center will outgrow its building within the next 15 years if senior growth on the coast continues as predicted. A guided plan for needs and strategies will need to put in place soon to prepare for this growth.
156	[60+: 2-5 Year] 3. Explore the viability of a 60+ directed volunteer transportation program	60+	2-5 Year	4.7	A16. Public Transit Improvements and Exp	This type of program would allow volunteer drivers to assist in the routine transportation needs of seniors. Similar to the meals on wheels volunteer driver model but geared towards everyday needs.
<b>5+ Years</b>		GOAL TYPE				
157	[60+: 5+ Years] 1. Obtain accreditation of the 60+ Center with the National Institute of Senior Centers.	60+	5+ Years	3.1	B3. Parks and Recreation Needs and Upgr	This program will provide validation and show dedication to delivery of Senior Services by our 60+ Center.
158	[60+: 5+ Years] 2. Progress with the expansion plan for the physical building and services	60+	5+ Years	4.6	F3. Vision-Focused Council and Communi	Because change happens slowly and deliberately, the ongoing focus of providing a physical space and services for seniors will require vision and work.
<b>Police</b>		DEPARTMENT				
<b>Ongoing</b>		GOAL TYPE				
159	[PD: Ongoing] 1. Continue to meet DPSST annual training standards	PD	Ongoing	4.7	E6. Proactive Police and Fire Services	Provide minimum DPSST annual training standards for all certified personnel to maintain basic and supervisory Police certifications.
160	[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas currently established.	PD	Ongoing	4.7	A11. Bicycle and Pedestrian Safety and Ar A13. Strategic Investments and Partnershi C8. Local Businesses Support D7. Teacher and Administrator Diversity F6. Model Communities F7. Collaboration and Partnerships F11. Volunteerism	Maintain involvement in community events/projects. Maintain positive relationships with community and agency partners. Will monitor success through community feedback, complaints and observations.
161	[PD: Ongoing] 3. Recruit additional Volunteers in Police Service (VIPS) members.	PD	Ongoing	4.6	F11. Volunteerism	Increase current VIPS program to include additional members and participate in a additional community events.

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
162	[PD: Ongoing] 4. Transparency	PD	Ongoing	4.9	E6. Proactive Police and Fire Services F1. Transparency and Communication	Continue with transparency, communication and accountability. Handled primarily through social media/press releases, and open dialog.
163	[PD: Ongoing] 5. Accreditation Standards	PD	Ongoing	4.7	E6. Proactive Police and Fire Services F1. Transparency and Communication	Maintain 102 Oregon accreditation standards annually.
164	[PD: Ongoing] 6. Maintain NIMS compliance	PD	Ongoing	4.7	E5. Disaster Preparedness E6. Proactive Police and Fire Services	Ensure all staff complete required NIMS training. Identify optional NIMS courses for line and supervisory staff to complete to improve emergency preparedness and response.
165	[PD: Ongoing] 7. Plan for technology advances	PD	Ongoing	4.7	E6. Proactive Police and Fire Services	Police technology continually advances. Keeping up with current technology and trends is needed to maintain vigilance in deterring crime, solving crime and meeting the community needs.

**FY 2018-2019**

GOAL TYPE

166	[PD: FY 2018-2019] 1. Crosswalk/pedestrian safety	PD	FY 201...	4.9	A11. Bicycle and Pedestrian Safety and Ar	Conduct 3 pedestrian safety enforcement operations to enhance pedestrian safety.
167	[PD: FY 2018-2019] 2. Reserve Program	PD	FY 201...	4.4	D2. Vocational Technology and STEM Pro	Expand new Reserve Police Officer program to provide vocational training to potential Police Officer candidates.
168	[PD: FY 2018-2019] 3. Add second K9 officer	PD	FY 201...	4.4	E6. Proactive Police and Fire Services	Fund a second narcotics detection K9. Cost to purchase K9 is \$10,000. K9 requires specially equipped police vehicle, estimated to cost \$50,000. Use \$40,000 reserve funds and fund the balance as a capital purchase.
169	[PD: FY 2018-2019] 4. Surveillance upgrade	PD	FY 201...	4.9	E6. Proactive Police and Fire Services	Upgrade 8 year old video recording/surveillance equipment in Detective interview room to modern technology. Current system has reached its end of service. New system is required to record and store criminal interviews. Estimated cost is \$10,000.00.
170	[PD: FY 2018-2019] 5. Improved Police Mountain Bike Program	PD	FY 201...	4.3	A11. Bicycle and Pedestrian Safety and Ar E6. Proactive Police and Fire Services	Provide Police Mountain Bike training for officers to increase certified officers available to deploy mountain bikes. Increase police mountain bike patrols to include regular summer and weather permitting patrols.
171	[PD: FY 2018-2019] 6. Radio maintenance program	PD	FY 201...	4.6	E6. Proactive Police and Fire Services	Identify a vendor to provide annual radio maintenance service to ensure all mobile and portable communications equipment is current and operations. Estimated annual cost is \$3,000.
172	[PD: FY 2018-2019] 7. Patrol Vehicle Replacement	PD	FY 201...	4.0	E6. Proactive Police and Fire Services	Replace 2011 patrol vehicle that has reached the end of service. Estimated cost of equipped patrol vehicle is \$48,000.

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
173	[PD: FY 2018-2019] 8. Additional Community Service Officer (CSO)	PD	FY 201...	4.7	A8. Vacation Rentals A9. Understanding Impacts of Seasonal H C3. Living-Wage Jobs E6. Proactive Police and Fire Services	Add a second CSO. Position would focus on VRD compliance and enforcement, business license compliance and enforcement, and nuisance abatement. Recommend position is funded with anticipated room tax collection increase and general fund.
2-5 Year		GOAL TYPE				
174	[PD: 2-5 Year] 1. Improved firearms range	PD	2-5 Year	3.9	E6. Proactive Police and Fire Services	Current firearms range is limited to handgun course. Officers training quarterly with duty handguns and rifles. A 100 yard range is required to effectively train officers in deployment of all issued equipment.
175	[PD: 2-5 Year] 2. Develop a street crimes unit	PD	2-5 Year	4.9	E6. Proactive Police and Fire Services	Develop and participate in county-wide street crimes unit. Team would replace the former LINT county-wide team. Team would focus on narcotic enforcement and related property crimes.
Public Works		DEPARTMENT				
Ongoing		GOAL TYPE				
176	[PWK: Ongoing] 1. The goals for the Parks Dept. are to enhance the looks of the landscaped areas as well as doing all we can to make the Parks look appealing to the Tourist and the locals as the visit the parks.	PWK	Ongoing	4.4	A4. City Wide Beautification	

--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
177	[PWK: Ongoing] 2. Facilities Maintenance: This year, the Facilities Maintenance Team will strive to make our safety procedures easier and more convenient to practice for ourselves, other City employees, and our contractors.	PWK	Ongoing	4.9		<p>While we rarely bypass or shortcut any personal or public safety standard, we feel improvements can be made to help ensure the safety of anyone working in our City buildings.</p> <p>We understand that the Number One cause for workers to ignore safety standards and Personal Protective Equipment is a lack of personal convenience. A close Second Place is ignorance of standard safety practices or job-specific dangers. To counter this, we intend to evaluate each City building to determine a suitable location or multiple locations in which to store standard and location/job-specific personal protection equipment (PPE). In each building, we will assess the common jobs and repairs that building staff, we, and outside contractors may be involved in. We will then find a convenient location for the storage of any equipment that will help keep everyone safe. Also, there will be any specific warnings or instructions that we would like workers to know, based on our experience of that worksite. For example, in the Aquatic Center, near the Sodium Hypochlorite room, will be stored a suitable gas mask, rubber gloves, and other PPE's, along with a note warning that when replacing fittings on a feed pump, there may be slight pressure in the line that could spray the chemical on one's clothing or face.</p> <p>In addition to keeping our safety standards sky-high, this project will improve our overall efficiency, keeping us from the need to run to the shop anytime we need a specific piece of PPE for a problem we encountered in the field.</p> <p>We intend to set a regular schedule to inspect, maintain, and resupply these building-specific areas. We will also communicate with building staff and contractors to take suggestions for the improvement of this new initiative.</p>
178	[PWK: Ongoing] 3A. Public Works Operations: Implement an effective work-order system that is available to supervisory and field personnel on mobile devices as well as PCs, and tracks incidents, personnel resources, and materials. This system will help identify infrastructure issues, personnel/staffing needs, equipment and materials, etc.	PWK	Ongoing	4.1	B1. Sewer and Stormwater Management	
179	[PWK: Ongoing] 3B. Public Works Operations: Implement regular debriefings with senior utility workers on a weekly basis to address in-progress incident status, review of work done, personnel deployment strategies, etc., to effectively manage incident response and maintenance quality and timeliness.	PWK	Ongoing	4.4	B1. Sewer and Stormwater Management	
180	[PWK: Ongoing] 3C. Public Works Operations: Improve inventory cataloging and tracking.	PWK	Ongoing	4.1	B1. Sewer and Stormwater Management	

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
181	[PWK: Ongoing] 3D. Public Works Operations: Develop an effective plan for filling planned personnel vacancies and expanding the PW Operations work force to meet the growing demands of maintaining an older infrastructure, as well as assisting other divisions with projects as needed	PWK	Ongoing	4.3	B1. Sewer and Stormwater Management	
182	[PWK: Ongoing] 3E. Public Works Operations: Continue to foster an active, positive team culture in PW Operations by addressing concerns, issues, and needs in a collaborative manner.	PWK	Ongoing	4.9	A13. Strategic Investments and Partnershi	
183	[PWK: Ongoing] 3F. Public Works Operations: Clean two water storage tanks annually and complete all tank inspections.	PWK	Ongoing	4.9	A1. Infrastructure Investments	
184	[PWK: Ongoing] 4A. Wastewater Collections: Make a training protocol for the Jetter, Camera truck, and Pump stations. This will be for new hires to ensure that they are well prepared to use this equipment safely and properly.	PWK	Ongoing	4.4	B1. Sewer and Stormwater Management A1. Infrastructure Investments	
185	[PWK: Ongoing] 4B. Wastewater Collections: To help bring the Pump stations into the 21st century. (Better equipment, better pumps, better level controllers etc.)	PWK	Ongoing	4.9	B1. Sewer and Stormwater Management A1. Infrastructure Investments	
186	[PWK: Ongoing] 4C. Wastewater Collections: To create or help create better awareness to citizens in the city to teach them about what's good for the collection system and what's not good.	PWK	Ongoing	4.7	B1. Sewer and Stormwater Management A1. Infrastructure Investments	
187	[PWK: Ongoing] 5A. Water Treatment Plant: Implement a CMMS program – to produce work orders for equipment that has runtime meters. By February 2019	PWK	Ongoing	4.6	A1. Infrastructure Investments	
188	[PWK: Ongoing] 5B. Water Treatment Plant: Add Yaquina Heights Pump Station and Tank to the SCADA network –This will allow the wtp and distribution crew to monitor the pump station remotely. By June 30, 2019. Contingent on CIP approval.	PWK	Ongoing	4.9	A1. Infrastructure Investments	

--	--	--	--	--	--	--

#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
189	[PWK: Ongoing] 5C. Water Treatment Plant: Bridge/culvert on Wessel creek – follow up with Jayson on the completion of this project. This will allow us to more easily make repairs to the Siletz pipeline. December 2018. Requires additional funding	PWK	Ongoing	4.9	A1. Infrastructure Investments	
190	[PWK: Ongoing] 5D. Water Treatment Plant: Relocate the pond pump control and above ground piping– this would put the controls and pump in the same location and eliminate the pipe that is discharging into a manhole. June 30, 2018.	PWK	Ongoing	4.0	A1. Infrastructure Investments	
191	[PWK: Ongoing] 5E. Water Treatment Plant: Installation of a garage – We would like to have a new garage in place by June 30, 2019. This is contingent on CIP approval.	PWK	Ongoing	4.6	A1. Infrastructure Investments	
192	[PWK: Ongoing] 5F. Water Treatment Plant: Cathodic protection training - would like to hire a consultant to train us on how to do cathodic testing of the Siletz pipeline. June 2019.	PWK	Ongoing	4.6	A1. Infrastructure Investments	
193	[PWK: Ongoing] 5G. Water Treatment Plant: Equipment condition assessment – we would like to have all of our equipment’s condition assessed for expected replacement life. This data would be uploaded into a CMMS. By June 2020.	PWK	Ongoing	4.6	A1. Infrastructure Investments	
194	[PWK: Ongoing] 5H. Water Treatment Plant: Paving of parking lot - Complete the last phase of the original water plant design. To be completed after the garage is completed. June 30, 2020	PWK	Ongoing	3.7	A1. Infrastructure Investments	
195	[PWK: Ongoing] 5I. Water Treatment Plant: Emergency generator – installation of the emergency generator. June 30, 2019.	PWK	Ongoing	4.9	A1. Infrastructure Investments	
196	[PWK: Ongoing] 5J. Water Treatment Plant: 40th Street pump station building extension - this would house the generator in a controlled environment out of the weather. June 2019.	PWK	Ongoing	4.7	A1. Infrastructure Investments	
197	[PWK: Ongoing] 5K. Water Treatment Plant: 40th street generator - convert from NW gas to propane for fuel.	PWK	Ongoing	4.7	A1. Infrastructure Investments	

--	--	--	--	--	--	--



#	Goal	Dept.	Goal Type	Council Score (Avg.)	2040 Strategies	Notes
198	[PWK: Ongoing] 5L. Water Treatment Plant: 54th street pump station – replace pump station and add to the dist SCADA network. June 2020	PWK	Ongoing	4.9	A1. Infrastructure Investments	
199	[PWK: Ongoing] 6A. Engineering: Identify and mitigate failing storm sewer and sanitary sewer pipes below structures.	PWK	Ongoing	5.0	B1. Sewer and Stormwater Management A1. Infrastructure Investments	
200	[PWK: Ongoing] 6B. Engineering: Replace/mitigate failing wastewater infrastructure so the City can achieve an ongoing zero overflow standard.	PWK	Ongoing	4.9	B1. Sewer and Stormwater Management A1. Infrastructure Investments	
201	[PWK: Ongoing] 6C. Engineering: Identify and mitigate bacterial sources to reduce bacterial concentration below state standards at all outfalls in the City.	PWK	Ongoing	4.9	B1. Sewer and Stormwater Management	
202	[PWK: Ongoing] 7. Wastewater Treatment: Develop a beneficial reuse scheme for biosolids.	PWK	Ongoing	4.9	B1. Sewer and Stormwater Management	
203	[PWK: Ongoing] 8. Implement a scheduled, regular fire hydrant flushing program.	PWK	Ongoing	4.9	A1. Infrastructure Investments	
<b>FY 2018-2019</b>		GOAL TYPE				
204	[PWK: FY 2018-2019] 1. Wastewater Treatment: We would like to have a preventative maintenance scheduling process implemented by January 1, 2019 for the solids handling system of the WWTF within the CMMS program.	PWK	FY 201...	4.9	B1. Sewer and Stormwater Management A1. Infrastructure Investments	
205	[PWK: FY 2018-2019] 2. Wastewater treatment: We would like to begin the design work done for the Northside Pump Station as part of our long term goal to upgrade the collections system city wide.	PWK	FY 201...	4.9	B1. Sewer and Stormwater Management A1. Infrastructure Investments	

# Goals Responses to 2040 Strategies



Fiscal Year 2018-2019

# City of Newport - Goal Responses to 2040 Vision Strategies

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
<b>Enhancing a Livable Region</b> <small>FOCUS AREA</small>			
1	A1. Infrastructure Investments	<p>[APT: Ongoing] 1. Infrastructure - Analyses of what we need to achieve the 1500 ga</p> <p>[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars</p> <p>[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights</p> <p>[APT: Ongoing] 6. Maintenance - Maintaining the airfield to FAA grant assurance sta</p> <p>[APT: Ongoing] 8. Cascadia - put Seismic Resilience study in motion</p> <p>[APT: FY 2018-2019] 1. FAA AIP grants - Finish Land Acquisition south of runway 34</p> <p>[APT: FY 2018-2019] 2. COAR Grant - award of matching funds from Oregon depart</p> <p>[APT: FY 2018-2019] 3. Water - have a study done of water flow at the airport and w</p> <p>[APT: FY 2018-2019] 4. Fuel Farm update - replace fuel farm tanks to meet current E</p> <p>[APT: FY 2018-2019] 5. Seismic Resilience - Expanding the fuel farm update to includ</p> <p>[APT: 2-5 Year] 1. Infrastructure - have plan to take need steps to update water flow</p> <p>[APT: 2-5 Year] 2. Operations - Demo Quonset hut. Plan for parking lot expansion.</p> <p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal pro</p> <p>[APT: 2-5 Year] 5. Landing minimums - lowering landing minimums to add more op</p> <p>[APT: 5+ Years] 1. Apron - expansion of the apron adding more tie down's and brin</p> <p>[APT: 5+ Years] 2. Seismic Resilience - continued projects for airfield seismic resilien</p> <p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordi</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating constru</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban R</p> <p>[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/in</p> <p>[CDD: FY 2018-2019] 9. Participate in the Lincoln County Commons (Fairgrounds) M</p> <p>[CDD: FY 2018-2019] 10. Initiate phased implementation of the parking study recom</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timin</p>	<p>[CNCL: FY 2018-2019] 18.1.1 Capital Outlay - Evaluate methods to improve fire flows at the ai</p> <p>[CNCL: FY 2018-2019] 18.1.2 Capital Outlay - Proceed with efforts to build a seismically stable</p> <p>[CNCL: FY 2018-2019] 18.1.3 Capital Outlay - Pursue efforts to obtain grant funding to acquire</p> <p>[CNCL: FY 2018-2019] 18.1.4 Capital Outlay - Explore the creation of an alternate transportatio</p> <p>[CNCL: FY 2018-2019] 18.1.5 Capital Outlay - Address the storm sewer problem that results in</p> <p>[CNCL: FY 2018-2019] 18.3.2 Parks &amp; Recreation - Create a plan that provides specific directio</p> <p>[CNCL: FY 2018-2019] 18.6.2 Proposed New City Positions- Evaluate the division of responsibi</p> <p>[APT: FY 2018-2019] 1. Expansion of water and sewer services to the airport</p> <p>[APT: FY 2018-2019] 2. Explore the possibility of constructing additional T-Hangars</p> <p>[BPAC: Ongoing] 1. Track funding and progress of City projects with bicycle &amp; pedestrian rela</p> <p>[BPAC: FY 2018-2019] 3. Invite 3 guests and bring in at least 1 new partner to meetings to hel</p> <p>[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle</p> <p>[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recomme</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 4. Evaluate opportunities to facilitate extension of services to the airport</p> <p>[PLN: FY 2018-2019] 5. Assist DOGAMI and DLCD to develop tsunami resiliency "Beat the Wav</p> <p>[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial are</p> <p>[PLN: FY 2018-2019] 8. Initiate implementation of the parking study recommendations for the</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PLN: 2-5 Year] 6. Complete implementation of the parking study recommendations for the Ba</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>

#	Strategy ID		2018-2019 Committee Goals
		<p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and</p> <p>[CDD: 2-5 Year] 6. Complete phased implementation of parking study recommenda</p> <p>[CDD: 2-5 Year] 16. Adopt storm drainage and erosion control standards for new de</p> <p>[CDD: 2-5 Year] 17. Coordinate with the Port of Newport and Public Works Departm</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside ur</p> <p>[CDD: 5+ Years] 8. Assist with the implementation of the sewer extension and other</p> <p>[FIN: Ongoing] 5. Utility billing, find a more consistent method of handling late pay</p> <p>[LIB: FY 2018-2019] 1. Replace exterior doors at the library and install electronic lock</p> <p>[LIB: FY 2018-2019] 2. Install Virtual Meeting hardware, software, etc. in community</p> <p>[PWK: FY 2018-2019] 1. Wastewater Treatment: We would like to have a preventative</p> <p>[PWK: FY 2018-2019] 2. Wastewater treatment: We would like to begin the design v</p> <p>[PWK: Ongoing] 3F. Public Works Operations: Clean two water storage tanks annua</p> <p>[PWK: Ongoing] 4A. Wastewater Collections: Make a training protocol for the Jetter</p> <p>[PWK: Ongoing] 4B. Wastewater Collections: To help bring the Pump stations into t</p> <p>[PWK: Ongoing] 4C. Wastewater Collections: To create or help create better awaren</p> <p>[PWK: Ongoing] 5A. Water Treatment Plant: Implement a CMMS program – to prod</p> <p>[PWK: Ongoing] 5B. Water Treatment Plant: Add Yaquina Heights Pump Station and</p> <p>[PWK: Ongoing] 5C. Water Treatment Plant: Bridge/culvert on Wessel creek – follow</p> <p>[PWK: Ongoing] 5D. Water Treatment Plant: Relocate the pond pump control and a</p> <p>[PWK: Ongoing] 5E. Water Treatment Plant: Installation of a garage – We would like</p> <p>[PWK: Ongoing] 5F. Water Treatment Plant: Cathodic protection training - would lik</p> <p>[PWK: Ongoing] 5G. Water Treatment Plant: Equipment condition assessment – we</p> <p>[PWK: Ongoing] 5H. Water Treatment Plant: Paving of parking lot - Complete the la</p> <p>[PWK: Ongoing] 5I. Water Treatment Plant: Emergency generator – installation of th</p> <p>[PWK: Ongoing] 5J. Water Treatment Plant: 40th Street pump station building exter</p>	

#	Strategy ID		2018-2019 Committee Goals
		<p>[PWK: Ongoing] 5L. Water Treatment Plant: 54th street pump station – replace pump</p> <p>[PWK: Ongoing] 6A. Engineering: Identify and mitigate failing storm sewer and sanit</p> <p>[PWK: Ongoing] 6B. Engineering: Replace/mitigate failing wastewater infrastructure</p> <p>[PWK: Ongoing] 8. Implement a scheduled, regular fire hydrant flushing program.</p>	
2	A2. Housing Supply	<p>[CDD: Ongoing] 1. Complete land use decisions and building permit reviews in acco</p> <p>[CDD: FY 2018-2019] 15. Coordinate with a technical advisory work group on the de</p> <p>[CDD: 2-5 Year] 7. Obtain funding and initiate updates to Newport’s residential, com</p> <p>[CDD: 2-5 Year] 8. Assess efficiencies that may be achieved by more fully automatin</p> <p>[CDD: 2-5 Year] 9. Assess staffing of community development and building service f</p> <p>[CDD: 5+ Years] 4. Complete updates to Newport’s residential, commercial and indu</p> <p>[CDD: 5+ Years] 5. Provide staff support on a range of strategies to achieve a tangit</p>	<p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasin</p> <p>[PLN: FY 2018-2019] 7. Coordinate with staff and a technical advisory group on the developm</p> <p>[PLN: 2-5 Year] 1. Initiate updates to Newport’s residential, commercial and industrial buildab</p> <p>[PLN: 2-5 Year] 5. Assess opportunities to adjust plans and development regulations to increa</p> <p>[PLN: 5+ Years] 1. Complete updates to Newport’s residential, commercial and industrial build</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
3	A3. Transportation Corridors	<p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State</p> <p>[APT: Ongoing] 8. Cascadia - put Seismic Resilience study in motion</p> <p>[APT: FY 2018-2019] 6. Oregon Department of Aviation - applying for Rural Air serv</p> <p>[APT: 2-5 Year] 5. Landing minimums - lowering landing minimums to add more op</p> <p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating constru</p> <p>[CDD: FY 2018-2019] 6. Coordinate with Central Lincoln PUD and Public Works on i</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban R</p> <p>[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/in</p> <p>[CDD: FY 2018-2019] 9. Participate in the Lincoln County Commons (Fairgrounds) M</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timin</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and</p> <p>[CDD: 5+ Years] 6. Coordinate with ODOT on the replacement of the Yaquina Bay B</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Ne</p> <p>[P&amp;R: 2-5 Year] 1. Replace or improve the Skate Park and Sam Moore Parkway</p>	<p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial are</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PRK: 5+ Years] 1. Support and promote a (safe) pedestrian bridge across the Yaquina Bay</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
4	A4. City Wide Beautification	<p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportation System Plan</p> <p>[CDD: FY 2018-2019] 6. Coordinate with Central Lincoln PUD and Public Works on infrastructure projects</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban Renewal Plan</p> <p>[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/industrial area</p> <p>[CDD: FY 2018-2019] 11. Work with the Urban Renewal Agency and community to complete the Urban Renewal Plan</p> <p>[CDD: FY 2018-2019] 18. Pursue public/private partnerships to secure funding to plan and implement projects</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the projects in the plan</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street project</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and complete the project</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and complete the project</p> <p>[CDD: 2-5 Year] 15. Complete planning and seek funding for public/private partnerships to redevelop deteriorated areas</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside urban renewal plan</p> <p>[CDD: 5+ Years] 7. Implement public/private partnerships to redevelop deteriorated areas</p> <p>[LIB: FY 2018-2019] 1. Replace exterior doors at the library and install electronic lock</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Newport</p> <p>[P&amp;R: FY 2018-2019] 1. Develop and update a new Parks Master Plan</p> <p>[P&amp;R: 2-5 Year] 2. Create/hire a Volunteer Project Manager position for Parks</p> <p>[PWK: Ongoing] 1. The goals for the Parks Dept. are to enhance the looks of the landscape</p>	<p>[CNCL: FY 2018-2019] 18.2.1 Community Development - Increase efforts relating to code enforcement</p> <p>[CNCL: FY 2018-2019] 18.3.1 Parks &amp; Recreation - Increase resources to better improve parks</p> <p>[CNCL: FY 2018-2019] 18.3.3 Parks &amp; Recreation - Implement a City Tree Ordinance.</p> <p>[CNCL: FY 2018-2019] 18.6.3 Proposed New City Positions- Add appropriate staffing for maintenance</p> <p>[ART: Ongoing] 1. Continue to promote the arts through the Vision 2040 process.</p> <p>[ART: FY 2018-2019] 1. Complete the landscaping, plaque, and lighting for the sculpture, "Happily Ever After"</p> <p>[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan</p> <p>[PRK: FY 2018-2019] 4. Evaluate/ Explore registration and maintenance software</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, including the TSP</p> <p>[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial area</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recommendations</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in the plan</p>
5	A5. City Center Revitalization	<p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportation System Plan</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the projects in the plan</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and complete the project</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside urban renewal plan</p>	<p>[CNCL: FY 2018-2019] 18.2.1 Community Development - Increase efforts relating to code enforcement</p> <p>[CNCL: FY 2018-2019] 18.3.1 Parks &amp; Recreation - Increase resources to better improve parks</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory Committee</p> <p>[BPAC: FY 2018-2019] 5. Complete sidewalk gap analysis and create inventory of ADA accessible sidewalks</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, including the TSP</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in the plan</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recommendations</p> <p>[WAY: FY 2018-2019] 1. Initiate and complete a comprehensive signage plan</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
6	A6. Mixed-Use Development	<p>[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars</p> <p>[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights</p> <p>[APT: 2-5 Year] 1. Infrastructure - have plan to take need steps to update water flow</p> <p>[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business</p> <p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside ur</p> <p>[CDD: 5+ Years] 5. Provide staff support on a range of strategies to achieve a tangit</p>	<p>[APT: Ongoing] 2. Explore commercial/industrial development of AOA property</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 7. Coordinate with staff and a technical advisory group on the developm</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>
7	A7. Housing Development Incentives	<p>[CDD: FY 2018-2019] 15. Coordinate with a technical advisory work group on the de</p> <p>[CDD: 5+ Years] 5. Provide staff support on a range of strategies to achieve a tangit</p>	<p>[PLN: FY 2018-2019] 7. Coordinate with staff and a technical advisory group on the developm</p> <p>[PLN: 2-5 Year] 1. Initiate updates to Newport's residential, commercial and industrial buildab</p> <p>[PLN: 5+ Years] 1. Complete updates to Newport's residential, commercial and industrial build</p>
8	A8. Vacation Rentals	<p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State c</p> <p>[CDD: FY 2018-2019] 2. Complete and implement updates to the City's vacation ren</p> <p>[PD: FY 2018-2019] 8. Additional Community Service Officer (CSO)</p>	<p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasin</p> <p>[CNCL: FY 2018-2019] 18.6.1 Proposed New City Positions- Create a second ordinance enforce</p> <p>[PLN: FY 2018-2019] 2. Provide a recommended package of amendments to the City of Newp</p> <p>[PLN: 2-5 Year] 2. Implement, monitor, and periodically reassess Newport's vacation rental req</p>
9	A9. Understanding Impacts of Seasonal Housing	<p>[CDD: FY 2018-2019] 2. Complete and implement updates to the City's vacation ren</p> <p>[CDD: 5+ Years] 5. Provide staff support on a range of strategies to achieve a tangit</p> <p>[PD: FY 2018-2019] 8. Additional Community Service Officer (CSO)</p>	<p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasin</p> <p>[PLN: FY 2018-2019] 2. Provide a recommended package of amendments to the City of Newp</p> <p>[PLN: 2-5 Year] 1. Initiate updates to Newport's residential, commercial and industrial buildab</p> <p>[PLN: 2-5 Year] 2. Implement, monitor, and periodically reassess Newport's vacation rental req</p> <p>[PLN: 5+ Years] 1. Complete updates to Newport's residential, commercial and industrial build</p>



#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
10	A10. Street, Highway and Bridge Improvements	<p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating constru</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban R</p> <p>[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/in</p> <p>[CDD: FY 2018-2019] 10. Initiate phased implementation of the parking study recon</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timin</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and</p> <p>[CDD: 2-5 Year] 6. Complete phased implementation of parking study recommenda</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside ur</p> <p>[CDD: 5+ Years] 6. Coordinate with ODOT on the replacement of the Yaquina Bay B</p>	<p>[CNCL: FY 2018-2019] 18.1.4 Capital Outlay - Explore the creation of an alternate transportati</p> <p>[CNCL: FY 2018-2019] 18.3.2 Parks &amp; Recreation - Create a plan that provides specific directio</p> <p>[BPAC: Ongoing] 3. Work with City staff to implement an effective process for BPAC to provid</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p> <p>[BPAC: 2-5 Year] 3. Work with ODOT on securing funding for identified Safe Routes to School</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial are</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
11	A11. Bicycle and Pedestrian Safety and Amenities	<p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportation System Plan</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating construction of the South Beach Urban Renewal Plan</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban Renewal Plan</p> <p>[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/institutional areas</p> <p>[CDD: FY 2018-2019] 16. Assist Bike/Pedestrian Committee in assessing the condition of the current bicycle and pedestrian network</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the plan</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timing</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street project</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and South Beach Urban Renewal Plan</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and Northside Urban Renewal District</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside Urban Renewal District and South Beach Urban Renewal Plan</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Newport</p> <p>[P&amp;R: FY 2018-2019] 1. Develop and update a new Parks Master Plan</p> <p>[P&amp;R: FY 2018-2019] 2. Establish a Mountain Bike Master Plan for the City's water recreation areas</p> <p>[P&amp;R: 2-5 Year] 1. Replace or improve the Skate Park and Sam Moore Parkway</p> <p>[P&amp;R: 2-5 Year] 3. Construct a multi-use trail system that will garner regional attention</p> <p>[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas currently in use</p> <p>[PD: FY 2018-2019] 1. Crosswalk/pedestrian safety</p> <p>[PD: FY 2018-2019] 5. Improved Police Mountain Bike Program</p>	<p>[CNCL: FY 2018-2019] 18.1.4 Capital Outlay - Explore the creation of an alternate transportation mode</p> <p>[CNCL: FY 2018-2019] 18.3.2 Parks &amp; Recreation - Create a plan that provides specific direction for parks and recreation</p> <p>[BPAC: Ongoing] 1. Track funding and progress of City projects with bicycle &amp; pedestrian related projects</p> <p>[BPAC: Ongoing] 3. Work with City staff to implement an effective process for BPAC to provide input on transportation projects</p> <p>[BPAC: FY 2018-2019] 1. Identify 10 bike rack locations and advocate for installation of 5 bike racks</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory Committee</p> <p>[BPAC: FY 2018-2019] 3. Invite 3 guests and bring in at least 1 new partner to meetings to help with transportation projects</p> <p>[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle and pedestrian projects</p> <p>[BPAC: FY 2018-2019] 5. Complete sidewalk gap analysis and create inventory of ADA accessible sidewalks</p> <p>[BPAC: FY 2018-2019] 6. Create GIS for existing marked crossings, sharrows and bike lanes</p> <p>[BPAC: FY 2018-2019] 7. Work through City staff to request and track maintenance related to bicycle and pedestrian projects</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[BPAC: FY 2018-2019] 8. Re-start "Bike to School" day</p> <p>[BPAC: 2-5 Year] 1. Improve and expand trail network in the Big Creek area</p> <p>[BPAC: 2-5 Year] 2. Release updated bike maps and new map(s) that include walking routes and trails</p> <p>[BPAC: 2-5 Year] 3. Work with ODOT on securing funding for identified Safe Routes to School projects</p> <p>[PRK: Ongoing] 3. Provide parks, open space and trails to citizens and guests of Newport</p> <p>[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan</p> <p>[PRK: 5+ Years] 1. Support and promote a (safe) pedestrian bridge across the Yaquina Bay</p> <p>[PRK: 5+ Years] 2. Support and promote Newport trail connections to the "C to C" and South Beach Urban Renewal Plan</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, including bicycle and pedestrian projects</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in the plan</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recommendations</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
12	A12. Multiuse Paths and Trails	<p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordi</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating constru</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timin</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside ur</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Ne</p> <p>[P&amp;R: FY 2018-2019] 2. Establish a Mountain Bike Master Plan for the City's water re</p> <p>[P&amp;R: 2-5 Year] 1. Replace or improve the Skate Park and Sam Moore Parkway</p> <p>[P&amp;R: 2-5 Year] 2. Create/hire a Volunteer Project Manager position for Parks</p> <p>[P&amp;R: 2-5 Year] 3. Construct a multi-use trail system that will garner regional attenti</p> <p>[P&amp;R: 5+ Years] 1. Acquire strategic property for the purpose of expanding the Park</p>	<p>[CNCL: FY 2018-2019] 18.3.1 Parks &amp; Recreation - Increase resources to better improve parks</p> <p>[CNCL: FY 2018-2019] 18.3.2 Parks &amp; Recreation - Create a plan that provides specific directio</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p> <p>[BPAC: 2-5 Year] 1. Improve and expand trail network in the Big Creek area</p> <p>[BPAC: 2-5 Year] 2. Release updated bike maps and new map(s) that include walking routes ar</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan</p> <p>[PRK: FY 2018-2019] 2. Establish a Multi-use/ Mountain Bike Master Plan for the City's water r</p> <p>[PRK: 5+ Years] 2. Support and promote Newport trail connections to the "C to C" and South</p> <p>[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recomme</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
13	A13. Strategic Investments and Partnerships	<p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State</p> <p>[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars</p> <p>[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights</p> <p>[APT: Ongoing] 8. Cascadia - put Seismic Resilience study in motion</p> <p>[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business</p> <p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal pro</p> <p>[APT: 5+ Years] 2. Seismic Resilience - continued projects for airfield seismic resilien</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating constru</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban R</p> <p>[CDD: FY 2018-2019] 9. Participate in the Lincoln County Commons (Fairgrounds) M</p> <p>[CDD: FY 2018-2019] 11. Work with the Urban Renewal Agency and community to c</p> <p>[CDD: FY 2018-2019] 12. Coordinate with the Oregon Building Codes Division, part</p> <p>[CDD: FY 2018-2019] 14. Assist DOGAMI and DLCD to develop tsunami resiliency "E</p> <p>[CDD: FY 2018-2019] 15. Coordinate with a technical advisory work group on the de</p> <p>[CDD: FY 2018-2019] 18. Pursue public/private partnerships to secure funding to pl</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timin</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and</p> <p>[CDD: 2-5 Year] 15. Complete planning and seek funding for public/private partners</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside ur</p> <p>[CDD: 5+ Years] 6. Coordinate with ODOT on the replacement of the Yaquina Bay B</p> <p>[CDD: 5+ Years] 7. Implement public/private partnerships to redevelop deteriorated</p> <p>[LIB: FY 2018-2019] 2. Install Virtual Meeting hardware, software, etc. in community</p> <p>[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas current</p> <p>[PWK: Ongoing] 3E. Public Works Operations: Continue to foster an active, positive</p>	<p>[CNCL: FY 2018-2019] 18.1.1 Capital Outlay - Evaluate methods to improve fire flows at the ai</p> <p>[CNCL: FY 2018-2019] 18.1.2 Capital Outlay - Proceed with efforts to build a seismically stable</p> <p>[CNCL: FY 2018-2019] 18.1.3 Capital Outlay - Pursue efforts to obtain grant funding to acquire</p> <p>[CNCL: FY 2018-2019] 18.1.4 Capital Outlay - Explore the creation of an alternate transportati</p> <p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasin</p> <p>[CNCL: FY 2018-2019] 18.3.1 Parks &amp; Recreation - Increase resources to better improve parks</p> <p>[CNCL: FY 2018-2019] 18.6.2 Proposed New City Positions- Evaluate the division of responsibi</p> <p>[CNCL: FY 2018-2019] 18.6.3 Proposed New City Positions- Add appropriate staffing for maint</p> <p>[CNCL: FY 2018-2019] 18.6.4 Proposed New City Positions- Hire an intern from Chemeketa Co</p> <p>[CNCL: FY 2018-2019] 18.6.5 Proposed New City Positions- Fund a training officer for the Fire</p> <p>[APT: Ongoing] 2. Explore commercial/industrial development of AOA property</p> <p>[BPAC: FY 2018-2019] 3. Invite 3 guests and bring in at least 1 new partner to meetings to hel</p> <p>[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle</p> <p>[BPAC: 2-5 Year] 3. Work with ODOT on securing funding for identified Safe Routes to School</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing</p> <p>[PLN: FY 2018-2019] 5. Assist DOGAMI and DLCD to develop tsunami resiliency "Beat the Wav</p> <p>[PLN: 2-5 Year] 5. Assess opportunities to adjust plans and development regulations to increa</p> <p>[PLN: 2-5 Year] 7. Coordinate with the County on an Urban Growth Management Area Agree</p> <p>[RET: Ongoing] 1. Retirement Committee main goal is to ensure that there is proper funding p</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
14	A14. Developable Land	<p>[APT: Ongoing] 1. Infrastructure - Analyses of what we need to achieve the 1500 gallons per day goal</p> <p>[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars</p> <p>[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights</p> <p>[APT: FY 2018-2019] 3. Water - have a study done of water flow at the airport and water treatment plant</p> <p>[APT: 2-5 Year] 1. Infrastructure - have plan to take need steps to update water flow</p> <p>[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business</p> <p>[APT: 5+ Years] 1. Apron - expansion of the apron adding more tie down's and bring in more aircraft</p> <p>[CDD: 2-5 Year] 7. Obtain funding and initiate updates to Newport's residential, commercial and industrial buildab</p> <p>[CDD: 2-5 Year] 12. Pursue annexation of unincorporated South Beach pockets of land</p> <p>[CDD: 2-5 Year] 14. Coordinate with the County on an Urban Growth Management</p> <p>[CDD: 2-5 Year] 17. Coordinate with the Port of Newport and Public Works Department</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside urban</p> <p>[CDD: 5+ Years] 4. Complete updates to Newport's residential, commercial and industrial buildab</p> <p>[CDD: 5+ Years] 8. Assist with the implementation of the sewer extension and other</p>	<p>[CNCL: FY 2018-2019] 18.2.1 Community Development - Increase efforts relating to code enforcement</p> <p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasing</p> <p>[APT: Ongoing] 2. Explore commercial/industrial development of AOA property</p> <p>[APT: FY 2018-2019] 1. Expansion of water and sewer services to the airport</p> <p>[APT: FY 2018-2019] 2. Explore the possibility of constructing additional T-Hangars</p> <p>[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial area</p> <p>[PLN: FY 2018-2019] 7. Coordinate with staff and a technical advisory group on the development</p> <p>[PLN: 2-5 Year] 1. Initiate updates to Newport's residential, commercial and industrial buildab</p> <p>[PLN: 2-5 Year] 5. Assess opportunities to adjust plans and development regulations to increase</p> <p>[PLN: 2-5 Year] 7. Coordinate with the County on an Urban Growth Management Area Agreement</p> <p>[PLN: 5+ Years] 1. Complete updates to Newport's residential, commercial and industrial buildab</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recommendations</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
15	A15. Complete Streets	<p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating constru</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban R</p> <p>[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/in</p> <p>[CDD: FY 2018-2019] 9. Participate in the Lincoln County Commons (Fairgrounds) M</p> <p>[CDD: FY 2018-2019] 16. Assist Bike/Pedestrian Committee in assessing the conditic</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timin</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside ur</p>	<p>[CNCL: FY 2018-2019] 18.3.2 Parks &amp; Recreation - Create a plan that provides specific directio</p> <p>[BPAC: Ongoing] 3. Work with City staff to implement an effective process for BPAC to provid</p> <p>[BPAC: FY 2018-2019] 1. Identify 10 bike rack locations and advocate for installation of 5 bike</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p> <p>[BPAC: FY 2018-2019] 3. Invite 3 guests and bring in at least 1 new partner to meetings to hel</p> <p>[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle</p> <p>[BPAC: FY 2018-2019] 5. Complete sidewalk gap analysis and create inventory of ADA accessib</p> <p>[BPAC: FY 2018-2019] 6. Create GIS for existing marked crossings, sharrows and bike lanes</p> <p>[BPAC: 2-5 Year] 3. Work with ODOT on securing funding for identified Safe Routes to School</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial are</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>
16	A16. Public Transit Improvements and Expansion	<p>[60+: 2-5 Year] 3. Explore the viability of a 60+ directed volunteer transportation pr</p> <p>[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars</p> <p>[APT: FY 2018-2019] 1. FAA AIP grants - Finish Land Acquisition south of runway 34</p> <p>[APT: FY 2018-2019] 6. Oregon Department of Aviation - applying for Rural Air serv</p> <p>[APT: 2-5 Year] 5. Landing minimums - lowering landing minimums to add more op</p> <p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 10. Initiate phased implementation of the parking study recon</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 4. Initiate Phase I borrow for Northside Urban Renewal District and</p> <p>[CDD: 2-5 Year] 6. Complete phased implementation of parking study recommenda</p>	<p>[60+: FY 2018-2019] 3. Determine the viability of implementing a 60+ directed transportation</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 8. Initiate implementation of the parking study recommendations for the</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 2-5 Year] 6. Complete implementation of the parking study recommendations for the Ba</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
17	A17. Transit Reliability and Promotion	<p>[APT: FY 2018-2019] 6. Oregon Department of Aviation - applying for Rural Air serv</p> <p>[APT: 2-5 Year] 5. Landing minimums - lowering landing minimums to add more op</p> <p>[APT: 5+ Years] 2. Seismic Resilience - continued projects for airfield seismic resilien</p>	<p>[60+: FY 2018-2019] 3. Determine the viability of implementing a 60+ directed transportation</p> <p>[60+: 2-5 Year] 1. Complete the grant applications and LOIs for funding phase of a 60+ direct</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p>
18	A18. Telecommunication Technology	[APT: Ongoing] 8. Cascadia - put Seismic Resilience study in motion	
<b>Preserving and Enjoying Our En...</b> <small>FOCUS AREA</small>			

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
19	B1. Sewer and Stormwater Management	<p>[60+: FY 2018-2019] Analyze the impacts of reoccurring flooding in the 60+ basem</p> <p>[APT: FY 2018-2019] 1. FAA AIP grants - Finish Land Acquisition south of runway 34</p> <p>[CDD: 2-5 Year] 16. Adopt storm drainage and erosion control standards for new de</p> <p>[CDD: 2-5 Year] 17. Coordinate with the Port of Newport and Public Works Departm</p> <p>[CDD: 5+ Years] 8. Assist with the implementation of the sewer extension and other</p> <p>[FIN: Ongoing] 5. Utility billing, find a more consistent method of handling late pay</p> <p>[P&amp;R: 2-5 Year] 1. Replace or improve the Skate Park and Sam Moore Parkway</p> <p>[PWK: Ongoing] 3A. Public Works Operations: Implement an effective work-order sy</p> <p>[PWK: Ongoing] 3B. Public Works Operations: Implement regular debriefings with s</p> <p>[PWK: Ongoing] 3C. Public Works Operations: Improve inventory cataloging and tra</p> <p>[PWK: Ongoing] 3D. Public Works Operations: Develop an effective plan for filling p</p> <p>[PWK: Ongoing] 4A. Wastewater Collections: Make a training protocol for the Jetter</p> <p>[PWK: Ongoing] 4B. Wastewater Collections: To help bring the Pump stations into t</p> <p>[PWK: Ongoing] 4C. Wastewater Collections: To create or help create better awaren</p> <p>[PWK: Ongoing] 6A. Engineering: Identify and mitigate failing storm sewer and sani</p> <p>[PWK: Ongoing] 6B. Engineering: Replace/mitigate failing wastewater infrastructure</p> <p>[PWK: Ongoing] 6C. Engineering: Identify and mitigate bacterial sources to reduce b</p> <p>[PWK: Ongoing] 7. Wastewater Treatment: Develop a beneficial reuse scheme for bi</p> <p>[PWK: FY 2018-2019] 1. Wastewater Treatment: We would like to have a preventative</p> <p>[PWK: FY 2018-2019] 2. Wastewater treatment: We would like to begin the design v</p>	<p>[CNCL: FY 2018-2019] 18.1.5 Capital Outlay - Address the storm sewer problem that results in</p> <p>[CNCL: FY 2018-2019] 18.3.3 Parks &amp; Recreation - Implement a City Tree Ordinance.</p> <p>[CNCL: FY 2018-2019] 18.6.2 Proposed New City Positions- Evaluate the division of responsibi</p> <p>[60+: FY 2018-2019] 7. Track impacts of flooding and leak issues on facility and patron health</p> <p>[APT: FY 2018-2019] 1. Expansion of water and sewer services to the airport</p> <p>[PLN: 2-5 Year] 4. Adopt storm drainage and erosion control standards for new development</p>



#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
20	B2. Integrated Shared-Use Trail System	<p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordi</p> <p>[CDD: FY 2018-2019] 5. Assist ODOT in completing the design and initiating constru</p> <p>[CDD: 2-5 Year] 2. Seek opportunities to partner with ODOT to improve signal timin</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p>	<p>[CNCL: FY 2018-2019] 18.3.2 Parks &amp; Recreation - Create a plan that provides specific directio</p> <p>[BPAC: FY 2018-2019] 1. Identify 10 bike rack locations and advocate for installation of 5 bike</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p> <p>[BPAC: FY 2018-2019] 5. Complete sidewalk gap analysis and create inventory of ADA accessib</p> <p>[BPAC: 2-5 Year] 1. Improve and expand trail network in the Big Creek area</p> <p>[BPAC: 2-5 Year] 2. Release updated bike maps and new map(s) that include walking routes ar</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan</p> <p>[PRK: 5+ Years] 1. Support and promote a (safe) pedestrian bridge across the Yaquina Bay</p> <p>[PRK: 5+ Years] 2. Support and promote Newport trail connections to the "C to C" and South</p> <p>[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recomme</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p> <p>[WAY: FY 2018-2019] 1. Initiate and complete a comprehensive signage plan</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
21	B3. Parks and Recreation Needs and Upgrades	<p>[60+: FY 2018-2019] 1. Complete exterior entry way enhancement on West and No</p> <p>[60+: FY 2018-2019] 2. Expand patron tracking systems to include usage and sched</p> <p>[60+: 2-5 Year] 1. Add more dedicated 60+ parking space including handicap</p> <p>[60+: 2-5 Year] 2. Create an expansion plan for the physical building and services</p> <p>[60+: 5+ Years] 1. Obtain accreditation of the 60+ Center with the National Institute</p> <p>[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordi</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Ne</p> <p>[P&amp;R: FY 2018-2019] 1. Develop and update a new Parks Master Plan</p> <p>[P&amp;R: FY 2018-2019] 2. Establish a Mountain Bike Master Plan for the City's water re</p> <p>[P&amp;R: FY 2018-2019] 3. Evaluate/ explore registration and maintenance software</p> <p>[P&amp;R: 2-5 Year] 1. Replace or improve the Skate Park and Sam Moore Parkway</p> <p>[P&amp;R: 2-5 Year] 2. Create/hire a Volunteer Project Manager position for Parks</p> <p>[P&amp;R: 2-5 Year] 3. Construct a multi-use trail system that will garner regional attenti</p> <p>[P&amp;R: 5+ Years] 1. Acquire strategic property for the purpose of expanding the Park</p>	<p>[CNCL: FY 2018-2019] 18.3.1 Parks &amp; Recreation - Increase resources to better improve parks</p> <p>[CNCL: FY 2018-2019] 18.3.3 Parks &amp; Recreation - Implement a City Tree Ordinance.</p> <p>[CNCL: FY 2018-2019] 18.6.3 Proposed New City Positions- Add appropriate staffing for maint</p> <p>[60+: FY 2018-2019] 1. Expand the physical facilities and staff of the 60+ Center</p> <p>[60+: 2-5 Year] 2. Expand the physical facilities and staff</p> <p>[60+: FY 2018-2019] 7. Track impacts of flooding and leak issues on facility and patron health</p> <p>[60+: 5+ Years] 1. Expand the physical facility and provide adequate staffing levels</p> <p>[BPAC: FY 2018-2019] 1. Identify 10 bike rack locations and advocate for installation of 5 bike</p> <p>[BPAC: 2-5 Year] 1. Improve and expand trail network in the Big Creek area</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan</p> <p>[PRK: FY 2018-2019] 3. Recommend a plan for Parks and facility improvements and maintenar</p> <p>[PRK: FY 2018-2019] 4. Evaluate/ Explore registration and maintenance software</p> <p>[PRK: 5+ Years] 2. Support and promote Newport trail connections to the "C to C" and South</p> <p>[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recomme</p>
22	B4. Trail-Building Program	<p>[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordi</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Ne</p> <p>[P&amp;R: FY 2018-2019] 1. Develop and update a new Parks Master Plan</p> <p>[P&amp;R: FY 2018-2019] 2. Establish a Mountain Bike Master Plan for the City's water re</p> <p>[P&amp;R: 2-5 Year] 3. Construct a multi-use trail system that will garner regional attenti</p>	<p>[BPAC: 2-5 Year] 1. Improve and expand trail network in the Big Creek area</p> <p>[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recomme</p>
23	B5. Green Building and Development	<p>[LIB: FY 2018-2019] 1. Replace exterior doors at the library and install electronic lock</p>	<p>[PLN: 2-5 Year] 4. Adopt storm drainage and erosion control standards for new development</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
24	B6. Environmental Conservation Partnerships	<p>[APT: FY 2018-2019] 1. FAA AIP grants - Finish Land Acquisition south of runway 34</p> <p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal project</p> <p>[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordination with the Park System</p> <p>[CDD: FY 2018-2019] 17. Initiate process to update the City's estuarine resource maps and changes</p> <p>[CDD: 2-5 Year] 11. Complete updates to City estuarine resource maps and changes</p> <p>[CDD: 2-5 Year] 16. Adopt storm drainage and erosion control standards for new development</p>	<p>[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recommendations</p> <p>[PLN: 2-5 Year] 4. Adopt storm drainage and erosion control standards for new development</p>
25	B7. Comprehensive Recycling and Reduced Waste		
26	B8. Renewable Energy		
27	B9. Climate Action Plan		
<div style="background-color: #cccccc; padding: 5px;"> <p><b>Creating New Businesses and Jobs</b> FOCUS AREA</p> </div>			
28	C1. Expanded Working Waterfront	<p>[CDD: Ongoing] 3. Coordinate with stakeholders to implement economic development projects</p> <p>[CDD: FY 2018-2019] 17. Initiate process to update the City's estuarine resource maps and changes</p> <p>[CDD: FY 2018-2019] 18. Pursue public/private partnerships to secure funding to plan and develop waterfront</p> <p>[CDD: 2-5 Year] 11. Complete updates to City estuarine resource maps and changes</p> <p>[CDD: 2-5 Year] 15. Complete planning and seek funding for public/private partnerships</p> <p>[CDD: 2-5 Year] 17. Coordinate with the Port of Newport and Public Works Department</p> <p>[CDD: 5+ Years] 7. Implement public/private partnerships to redevelop deteriorated waterfront</p> <p>[CDD: 5+ Years] 8. Assist with the implementation of the sewer extension and other waterfront projects</p>	<p>[CNCL: FY 2018-2019] 18.1.3 Capital Outlay - Pursue efforts to obtain grant funding to acquire waterfront</p>
29	C2. Science Economy	<p>[CDD: Ongoing] 3. Coordinate with stakeholders to implement economic development projects</p>	
30	C3. Living-Wage Jobs	<p>[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business</p> <p>[CDD: Ongoing] 3. Coordinate with stakeholders to implement economic development projects</p> <p>[PD: FY 2018-2019] 8. Additional Community Service Officer (CSO)</p>	<p>[APT: Ongoing] 1. Pursue commercial and/or private for-hire airline service to facilitate regional</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
31	C4. Airport Improvements	<p>[APT: Ongoing] 1. Infrastructure - Analyses of what we need to achieve the 1500 gate</p> <p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State</p> <p>[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars</p> <p>[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights</p> <p>[APT: Ongoing] 6. Maintenance - Maintaining the airfield to FAA grant assurance sta</p> <p>[APT: Ongoing] 8. Cascadia - put Seismic Resilience study in motion</p> <p>[APT: FY 2018-2019] 1. FAA AIP grants - Finish Land Acquisition south of runway 34</p> <p>[APT: FY 2018-2019] 2. COAR Grant - award of matching funds from Oregon depart</p> <p>[APT: FY 2018-2019] 3. Water - have a study done of water flow at the airport and w</p> <p>[APT: FY 2018-2019] 4. Fuel Farm update - replace fuel farm tanks to meet current E</p> <p>[APT: FY 2018-2019] 5. Seismic Resilience - Expanding the fuel farm update to inclu</p> <p>[APT: 2-5 Year] 1. Infrastructure - have plan to take need steps to update water flow</p> <p>[APT: 2-5 Year] 2. Operations - Demo Quonset hut. Plan for parking lot expansion.</p> <p>[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business</p> <p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal pr</p> <p>[APT: 2-5 Year] 5. Landing minimums - lowering landing minimums to add more op</p> <p>[APT: 5+ Years] 1. Apron - expansion of the apron adding more tie down's and brin</p> <p>[APT: 5+ Years] 2. Seismic Resilience - continued projects for airfield seismic resilien</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Ne</p>	<p>[CNCL: FY 2018-2019] 18.1.1 Capital Outlay - Evaluate methods to improve fire flows at the ai</p> <p>[APT: Ongoing] 1. Pursue commercial and/or private for-hire airline service to facilitat</p> <p>[APT: FY 2018-2019] 1. Expansion of water and sewer services to the airport</p> <p>[APT: FY 2018-2019] 2. Explore the possibility of constructing additional T-Hangars</p> <p>[PLN: FY 2018-2019] 4. Evaluate opportunities to facilitate extension of services to the airport</p>
32	C5. Marine Economy and Economic Development		

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
33	C6. Tourism Diversification	<p>[APT: Ongoing] 4. Marketing - Come up with marketing strategies to promote more</p> <p>[APT: FY 2018-2019] 6. Oregon Department of Aviation - applying for Rural Air serv</p> <p>[CDD: Ongoing] 3. Coordinate with stakeholders to implement economic developm</p> <p>[P&amp;R: FY 2018-2019] 2. Establish a Mountain Bike Master Plan for the City's water re</p> <p>[P&amp;R: 5+ Years] 2. Creation of a national attention garnering event</p>	<p>[CNCL: FY 2018-2019] 18.1.4 Capital Outlay - Explore the creation of an alternate transportati</p> <p>[ART: FY 2018-2019] 3. Dedicate funding for the printing of the Bayfront mural brochures, and</p> <p>[APT: FY 2018-2019] 3. Work with Destination Newport and others to develop marketing</p> <p>[DNC: Ongoing] 1. Begin a competitive analysis on marketing expenditures with destinations</p> <p>[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing</p> <p>[PRK: 5+ Years] 1. Support and promote a (safe) pedestrian bridge across the Yaquina Bay</p>
34	C7. Arts and Cultural Destination	<p>[LIB: FY 2018-2019] 3. Install locking hardware and tract lighting for 18 original Rick</p>	<p>[ART: Ongoing] 1. Continue to promote the arts through the Vision 2040 process.</p> <p>[ART: Ongoing] 2. Continue to support the growth and maintenance of public art in the comm</p> <p>[ART: Ongoing] 3. Support the development of appropriate signage directing visitors and resi</p> <p>[ART: Ongoing] 4. Support the ongoing inventory of public art.</p> <p>[ART: FY 2018-2019] 1. Complete the landscaping, plaque, and lighting for the sculpture, "Hap</p> <p>[ART: FY 2018-2019] 2. Create a map/guide for a self-guided public art tour in Nye Beach.</p> <p>[ART: FY 2018-2019] 3. Dedicate funding for the printing of the Bayfront mural brochures, and</p> <p>[ART: FY 2018-2019] 5. Develop a process for rotating and displaying city-owned art.</p> <p>[ART: FY 2018-2019] 6. Develop and fund a new mural in Nye Beach on city-owned property (</p> <p>[ART: FY 2018-2019] 7. Support the renovation, and potential relocation, of the Visual Art Cen</p> <p>[DNC: Ongoing] 1. Begin a competitive analysis on marketing expenditures with destinations</p> <p>[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
35	C8. Local Businesses Support	<p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State c</p> <p>[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights</p> <p>[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business</p> <p>[CDD: Ongoing] 1. Complete land use decisions and building permit reviews in acco</p> <p>[CDD: FY 2018-2019] 10. Initiate phased implementation of the parking study recon</p> <p>[CDD: FY 2018-2019] 13. Seek opportunities to streamline use of the ePermitting sy</p> <p>[CDD: 2-5 Year] 6. Complete phased implementation of parking study recommenda</p> <p>[CDD: 2-5 Year] 8. Assess efficiencies that may be achieved by more fully automatin</p> <p>[CDD: 2-5 Year] 9. Assess staffing of community development and building service f</p> <p>[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas current</p>	<p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasin</p> <p>[APT: Ongoing] 2. Explore commercial/industrial development of AOA property</p> <p>[DNC: Ongoing] 1. Begin a competitive analysis on marketing expenditures with destinations s</p> <p>[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing</p> <p>[PLN: FY 2018-2019] 8. Initiate implementation of the parking study recommendations for the</p> <p>[PLN: 2-5 Year] 6. Complete implementation of the parking study recommendations for the Ba</p>
36	C9. Small Business Development	<p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State c</p> <p>[APT: Ongoing] 3. Hangars - Explore ways of development of Hangars</p> <p>[APT: Ongoing] 5. Business - Attract business to airport for year round scenic flights</p> <p>[APT: 2-5 Year] 3. Business - Market areas inside and outside the fence for business</p>	<p>[APT: Ongoing] 2. Explore commercial/industrial development of AOA property</p>
37	C10. Green and Sustainable Business	<p>[CDD: Ongoing] 3. Coordinate with stakeholders to implement economic developm</p>	<p>[DNC: Ongoing] 1. Begin a competitive analysis on marketing expenditures with destinations s</p> <p>[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing</p>
38	C11. Sustainable Fisheries		
39	C12. Diversified Agricultural Economy		<p>[DNC: Ongoing] 1. Begin a competitive analysis on marketing expenditures with destinations s</p> <p>[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing</p>
40	C13. "Shoulder Season" Attractions and Festivals	<p>[LIB: FY 2018-2019] 3. Install locking hardware and tract lighting for 18 original Rick</p> <p>[P&amp;R: FY 2018-2019] 2. Establish a Mountain Bike Master Plan for the City's water re</p> <p>[P&amp;R: 5+ Years] 2. Creation of a national attention garnering event</p>	<p>[ART: FY 2018-2019] 3. Dedicate funding for the printing of the Bayfront mural brochures, and</p> <p>[DNC: Ongoing] 1. Begin a competitive analysis on marketing expenditures with destinations s</p> <p>[DNC: FY 2018-2019] 1. Continue to develop investment in digital marketing</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
41	C14. Viable and Sustainable Commercial Air Service	<p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State</p> <p>[APT: Ongoing] 4. Marketing - Come up with marketing strategies to promote more</p> <p>[APT: FY 2018-2019] 6. Oregon Department of Aviation - applying for Rural Air serv</p> <p>[APT: 2-5 Year] 5. Landing minimums - lowering landing minimums to add more op</p>	<p>[CNCL: FY 2018-2019] 18.1.1 Capital Outlay - Evaluate methods to improve fire flows at the ai</p> <p>[APT: Ongoing] 1. Pursue commercial and/or private for-hire airline service to facilitat</p> <p>[APT: FY 2018-2019] 1. Expansion of water and sewer services to the airport</p> <p>[PLN: FY 2018-2019] 4. Evaluate opportunities to facilitate extension of services to the airport</p>
42	C15. Permanent Farmers Market		
<p><b>Learning, Exploring, and Creatin...</b> FOCUS AREA</p>			
43	D1. Funding for Schools		
44	D2. Vocational Technology and STEM Programs	[PD: FY 2018-2019] 2. Reserve Program	
45	D3. Art in Public Spaces	[LIB: FY 2018-2019] 3. Install locking hardware and tract lighting for 18 original Rick	<p>[ART: Ongoing] 1. Continue to promote the arts through the Vision 2040 process.</p> <p>[ART: Ongoing] 2. Continue to support the growth and maintenance of public art in the comm</p> <p>[ART: Ongoing] 3. Support the development of appropriate signage directing visitors and resi</p> <p>[ART: Ongoing] 4. Support the ongoing inventory of public art.</p> <p>[ART: FY 2018-2019] 1. Complete the landscaping, plaque, and lighting for the sculpture, "Hap</p> <p>[ART: FY 2018-2019] 2. Create a map/guide for a self-guided public art tour in Nye Beach.</p> <p>[ART: FY 2018-2019] 3. Dedicate funding for the printing of the Bayfront mural brochures, and</p> <p>[ART: FY 2018-2019] 4. Develop a process for accepting public art donations.</p> <p>[ART: FY 2018-2019] 5. Develop a process for rotating and displaying city-owned art.</p> <p>[ART: FY 2018-2019] 6. Develop and fund a new mural in Nye Beach on city-owned property (</p> <p>[ART: FY 2018-2019] 7. Support the renovation, and potential relocation, of the Visual Art Cen</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
46	D4. Expanded and Upgraded Arts Footprint		<p>[ART: Ongoing] 1. Continue to promote the arts through the Vision 2040 process.</p> <p>[ART: Ongoing] 2. Continue to support the growth and maintenance of public art in the comm</p> <p>[ART: FY 2018-2019] 2. Create a map/guide for a self-guided public art tour in Nye Beach.</p> <p>[ART: FY 2018-2019] 3. Dedicate funding for the printing of the Bayfront mural brochures, and</p> <p>[ART: FY 2018-2019] 4. Develop a process for accepting public art donations.</p> <p>[ART: FY 2018-2019] 5. Develop a process for rotating and displaying city-owned art.</p> <p>[ART: FY 2018-2019] 6. Develop and fund a new mural in Nye Beach on city-owned property (</p> <p>[ART: FY 2018-2019] 7. Support the renovation, and potential relocation, of the Visual Art Cen</p>
47	D5. Summer Arts Offerings		[ART: Ongoing] 1. Continue to promote the arts through the Vision 2040 process.
48	D6. Schools and Local Talent	[APT: Ongoing] 7. Community outreach - Continued positive promotion of Newport	[60+: FY 2018-2019] 4. Explore the development of an internship program
49	D7. Teacher and Administrator Diversity	[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas current	
50	D8. Bilingual and Cross-Cultural Education		
51	D9. Expanded and Integrated Higher Education	[LIB: FY 2018-2019] 2. Install Virtual Meeting hardware, software, etc. in community	
52	D10. Education Partnerships	[APT: Ongoing] 8. Cascadia - put Seismic Resilience study in motion	
53	D11. School-to-Work Programs		



#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
54	D12. Access to the Arts	[LIB: FY 2018-2019] 3. Install locking hardware and tract lighting for 18 original Rick	<p>[ART: Ongoing] 1. Continue to promote the arts through the Vision 2040 process.</p> <p>[ART: Ongoing] 2. Continue to support the growth and maintenance of public art in the comm</p> <p>[ART: Ongoing] 3. Support the development of appropriate signage directing visitors and resi</p> <p>[ART: Ongoing] 4. Support the ongoing inventory of public art.</p> <p>[ART: FY 2018-2019] 1. Complete the landscaping, plaque, and lighting for the sculpture, "Hap</p> <p>[ART: FY 2018-2019] 2. Create a map/guide for a self-guided public art tour in Nye Beach.</p> <p>[ART: FY 2018-2019] 3. Dedicate funding for the printing of the Bayfront mural brochures, and</p> <p>[ART: FY 2018-2019] 4. Develop a process for accepting public art donations.</p> <p>[ART: FY 2018-2019] 6. Develop and fund a new mural in Nye Beach on city-owned property (</p>
<b>Improving Community Health a...</b> <small>FOCUS AREA</small>			
55	E1. Affordable and Accessible Healthcare		
56	E2. Medical Professionals and Specialists		
57	E3. Expanded Mental Healthcare		[CNCL: FY 2018-2019] 18.4.1 Public Safety - Create a collaborative effort to help address hom
58	E4. Improved Service Coordination	[60+: FY 2018-2019] Increase the number of volunteers and paid staff dedicated to	<p>[CNCL: FY 2018-2019] 18.4.1 Public Safety - Create a collaborative effort to help address hom</p> <p>[60+: FY 2018-2019] 1. Expand the physical facilities and staff of the 60+ Center</p> <p>[60+: 2-5 Year] 1. Complete the grant applications and LOIs for funding phase of a 60+ direct</p> <p>[60+: 2-5 Year] 2. Expand the physical facilities and staff</p> <p>[60+: 5+ Years] 1. Expand the physical facility and provide adequate staffing levels</p> <p>[PRK: Ongoing] 3. Provide parks, open space and trails to citizens and guests of Newport</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
59	E5. Disaster Preparedness	<p>[APT: FY 2018-2019] 1. FAA AIP grants - Finish Land Acquisition south of runway 34</p> <p>[APT: FY 2018-2019] 5. Seismic Resilience - Expanding the fuel farm update to include</p> <p>[APT: 2-5 Year] 1. Infrastructure - have plan to take need steps to update water flow</p> <p>[APT: 5+ Years] 2. Seismic Resilience - continued projects for airfield seismic resilien</p> <p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 4. Adopt FEMA's new 100-year floodplain regulatory maps and</p> <p>[CDD: FY 2018-2019] 6. Coordinate with Central Lincoln PUD and Public Works on i</p> <p>[CDD: FY 2018-2019] 12. Coordinate with the Oregon Building Codes Division, part</p> <p>[CDD: FY 2018-2019] 14. Assist DOGAMI and DLCD to develop tsunami resiliency "B</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 10. Reconcile City nuisance and unsafe building codes to ensure str</p> <p>[CDD: 2-5 Year] 13. Explore viability of obtaining Community Rating System certifica</p> <p>[DIS: Ongoing] 1. Continue to improve the City's Emergency Preparedness and Resi</p> <p>[DIS: Ongoing] 2. Improve the readiness of employees, the public, guests and our b</p> <p>[DIS: Ongoing] 3. Strengthen relationships with local, county and state partners</p> <p>[DIS: FY 2018-2019] 1. Rollout the LISTOS emergency preparedness program for the</p> <p>[DIS: FY 2018-2019] 2. Continue education and training efforts for City Staff.</p> <p>[P&amp;R: FY 2018-2019] 3. Evaluate/ explore registration and maintenance software</p> <p>[DIS: 2-5 Year] 1. Evaluate strengths and vulnerabilities of our current primary and b</p> <p>[DIS: 2-5 Year] 2. Work to continue building community disaster caches.</p> <p>[DIS: 2-5 Year] 3. Purchase and outfit a City Mobile Command Vehicle.</p> <p>[DIS: 5+ Years] 1. Ensure the City is prepared for a Major Cascadia Event.</p> <p>[DIS: 5+ Years] 2. Evaluate community shelter needs</p> <p>[DIS: 5+ Years] 3. Evaluate critical city facilities for seismic vulnerability and apply fo</p> <p>[FD: 2-5 Year] 1. Purchase and place into service a Fire Boat</p> <p>[PD: Ongoing] 6. Maintain NIMS compliance</p>	<p>[CNCL: FY 2018-2019] 18.1.2 Capital Outlay - Proceed with efforts to build a seismically stable</p> <p>[CNCL: FY 2018-2019] 18.1.3 Capital Outlay - Pursue efforts to obtain grant funding to acquire</p> <p>[CNCL: FY 2018-2019] 18.1.4 Capital Outlay - Explore the creation of an alternate transportati</p> <p>[CNCL: FY 2018-2019] 18.1.5 Capital Outlay - Address the storm sewer problem that results in</p> <p>[CNCL: FY 2018-2019] 18.4.1 Public Safety - Develop disaster preparedness plans for various r</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 4. Evaluate opportunities to facilitate extension of services to the airport</p> <p>[PLN: FY 2018-2019] 5. Assist DOGAMI and DLCD to develop tsunami resiliency "Beat the Wav</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recom</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
60	E6. Proactive Police and Fire Services	<p>[DJS: 2-5 Year] 3. Purchase and outfit a City Mobile Command Vehicle.</p> <p>[FD: 2-5 Year] 2. Evaluate staffing needs based on demand for services and explore</p> <p>[FD: 2-5 Year] 3. Increase annual funding for the Fire Department capital replaceme</p> <p>[FD: 5+ Years] 1. Remodel and expand the Agate Beach and South Beach Fire Statio</p> <p>[FD: 5+ Years] 2. Fully fund the fire department apparatus replacement reserve func</p> <p>[FD: 5+ Years] 3. Evaluate the benefits and challenges of new and different ways to</p> <p>[FD: 2-5 Year] 1. Purchase and place into service a Fire Boat</p> <p>[FD: FY 2018-2019] 3. Increase staffing to reduce overtime expenses, worker fatigue</p> <p>[FD: FY 2018-2019] 2. Contribute the Capital Replacement Fund and replace one sta</p> <p>[FD: FY 2018-2019] 1. Continue improving our facilities</p> <p>[FD: Ongoing] 3. Improvements to service</p> <p>[PD: FY 2018-2019] 8. Additional Community Service Officer (CSO)</p> <p>[PD: Ongoing] 7. Plan for technology advances</p> <p>[PD: FY 2018-2019] 7. Patrol Vehicle Replacement</p> <p>[PD: FY 2018-2019] 6. Radio maintenance program</p> <p>[PD: Ongoing] 6. Maintain NIMS compliance</p> <p>[PD: FY 2018-2019] 5. Improved Police Mountain Bike Program</p> <p>[PD: 2-5 Year] 2. Develop a street crimes unit</p> <p>[PD: 2-5 Year] 1. Improved firearms range</p> <p>[PD: FY 2018-2019] 4. Surveillance upgrade</p> <p>[PD: FY 2018-2019] 3. Add second K9 officer</p> <p>[PD: Ongoing] 5. Accreditation Standards [PD: Ongoing] 4. Transparency</p> <p>[PD: Ongoing] 1. Continue to meet DPSST annual training standards</p>	<p>[CNCL: FY 2018-2019] 18.6.5 Proposed New City Positions- Fund a training officer for the Fire</p> <p>[CNCL: FY 2018-2019] 18.1.3 Capital Outlay - Pursue efforts to obtain grant funding to acquire</p>
61	E7. Homelessness Solutions		<p>[CNCL: FY 2018-2019] 18.4.1 Public Safety - Create a collaborative effort to help address home</p> <p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasin</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
62	E8. Translation and Multilingual Services		
63	E9. Accessible and Affordable Childcare		
64	E10. Accessible and Affordable Eldercare		<p>[60+: FY 2018-2019] 1. Expand the physical facilities and staff of the 60+ Center</p> <p>[60+: 2-5 Year] 2. Expand the physical facilities and staff</p> <p>[60+: 5+ Years] 1. Expand the physical facility and provide adequate staffing levels</p>
65	E11. Foster Care Improvements		
66	E12. Access to Healthy Food		
67	E13. All-Weather Facilities and Activities	<p>[P&amp;R: 5+ Years] 1. Acquire strategic property for the purpose of expanding the Park</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Ne</p>	<p>[CNCL: FY 2018-2019] 18.1.5 Capital Outlay - Address the storm sewer problem that results in</p> <p>[PRK: Ongoing] 3. Provide parks, open space and trails to citizens and guests of Newport</p> <p>[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan</p>
<b>Fostering Collaboration and Eng...</b> <small>FOCUS AREA</small>			

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
68	F1. Transparency and Communication	<p>[60+: FY 2018-2019] 3. Develop a marketing plan specifically for 60+ programs</p> <p>[60+: FY 2018-2019] 5. Partner with Food Share to increase Resource Guides for community</p> <p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal project</p> <p>[CMO: Ongoing] 1. Training city staff in records and meeting management.</p> <p>[CMO: FY 2018-2019] 1. Prepare an RFP; solicit proposals; award a contract for a records management system</p> <p>[CMO: FY 2018-2019] 2. Procure an archiving system for the city's social media, e-mail, and other digital assets</p> <p>[CMO: FY 2018-2019] 3. Contract with a records preservation organization to scan and preserve records</p> <p>[CDD: Ongoing] 2. Involve citizens in every aspect of planning.</p> <p>[FIN: Ongoing] 1. Continue to provide accurate budget documentation</p> <p>[FIN: Ongoing] 2. Return to reporting monthly financial reports to City Manager and Finance Committee</p> <p>[FIN: Ongoing] 3. Work with actuary, Silverstone Group, to complete the annual actuarial report</p> <p>[FIN: Ongoing] 4. Continue with completing the annual audit each year, due prior to the end of the fiscal year</p> <p>[FIN: Ongoing] 5. Utility billing, find a more consistent method of handling late payments</p> <p>[FIN: FY 2018-2019] 1. Implement Purchase order system within Caselle</p> <p>[FIN: FY 2018-2019] 2. Implement new Federal Grant Purchasing rules.</p> <p>[FIN: FY 2018-2019] 3. Create the GFOA Recommended Financial policies listed in the GFOA Best Practices Manual</p> <p>[FIN: FY 2018-2019] 4. Create Internal Control documentation for each Finance Function</p> <p>[HR: FY 2018-2019] 1. Update and develop policies for legal compliance and to be consistent with City of Newport policies</p> <p>[PD: Ongoing] 4. Transparency      [PD: Ongoing] 5. Accreditation Standards</p>	<p>[CNCL: FY 2018-2019] 18.6.1 Proposed New City Positions- Create a second ordinance enforcement position</p> <p>[CNCL: FY 2018-2019] 18.6.2 Proposed New City Positions- Evaluate the division of responsibilities between the Police and Fire Departments</p> <p>[60+: FY 2018-2019] 6. Establish a committee to produce a long-term expansion plan.</p> <p>[BPAC: Ongoing] 2. Encourage and support continued open communication between BPAC and City staff</p> <p>[BPAC: FY 2018-2019] 7. Work through City staff to request and track maintenance related to BPAC facilities</p> <p>[BPAC: Ongoing] 1. Track funding and progress of City projects with bicycle &amp; pedestrian related to BPAC</p> <p>[BPAC: Ongoing] 3. Work with City staff to implement an effective process for BPAC to provide input on City projects</p> <p>[RET: Ongoing] 1. Retirement Committee main goal is to ensure that there is proper funding for the City's retirement obligations</p> <p>[RET: FY 2018-2019] 1. Complete the audit on time, no later than 12/31/18.</p> <p>[RET: FY 2018-2019] 2. Create and complete the Comprehensive Annual Financial Report (CAFR)</p>
69	F2. Vision as Foundational Document	<p>[CDD: 5+ Years] 3. Assist the community in revisiting and refreshing the 2040 Vision</p> <p>[P&amp;R: FY 2018-2019] 1. Develop and update a new Parks Master Plan</p>	

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
70	F3. Vision-Focused Council and Community	<p>[60+: 5+ Years] 2. Progress with the expansion plan for the physical building and se</p> <p>[CDD: 5+ Years] 3. Assist the community in revisiting and refreshing the 2040 Vision</p> <p>[P&amp;R: FY 2018-2019] 1. Develop and update a new Parks Master Plan</p> <p>[P&amp;R: 5+ Years] 1. Acquire strategic property for the purpose of expanding the Park</p>	<p>[60+: FY 2018-2019] 6. Establish a committee to produce a long-term expansion plan.</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PRK: Ongoing] 3. Provide parks, open space and trails to citizens and guests of Newport</p> <p>[PRK: FY 2018-2019] 1. Contribute and provide input in a new Parks Master Plan</p> <p>[PRK: FY 2018-2019] 2. Establish a Multi-use/ Mountain Bike Master Plan for the City's water r</p>
71	F4. Community Engagement	<p>[APT: Ongoing] 2. Air service - Developing Rural Air service working with the State o</p> <p>[APT: Ongoing] 7. Community outreach - Continued positive promotion of Newport</p> <p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal pro</p> <p>[CDD: 2-5 Year] 9. Assess staffing of community development and building service i</p> <p>[CDD: 2-5 Year] 11. Complete updates to City estuarine resource maps and changes</p> <p>[CDD: 2-5 Year] 16. Adopt storm drainage and erosion control standards for new de</p> <p>[CDD: 2-5 Year] 13. Explore viability of obtaining Community Rating System certifica</p> <p>[CDD: Ongoing] 2. Involve citizens in every aspect of planning.</p> <p>[CDD: FY 2018-2019] 1. Coordinate with ODOT to update the Newport Transportati</p> <p>[CDD: FY 2018-2019] 2. Complete and implement updates to the City's vacation ren</p> <p>[CDD: FY 2018-2019] 3. Complete work on a new Park System Master Plan in coordi</p> <p>[CDD: FY 2018-2019] 4. Adopt FEMA's new 100-year floodplain regulatory maps and</p> <p>[CDD: FY 2018-2019] 7. Complete a Major Amendment to the South Beach Urban R</p> <p>[CDD: FY 2018-2019] 8. Complete a refinement plan for South Beach commercial/in</p> <p>[CDD: FY 2018-2019] 9. Participate in the Lincoln County Commons (Fairgrounds) M</p> <p>[CDD: FY 2018-2019] 11. Work with the Urban Renewal Agency and community to c</p> <p>[CDD: FY 2018-2019] 14. Assist DOGAMI and DLCD to develop tsunami resiliency "B</p> <p>[CDD: FY 2018-2019] 17. Initiate process to update the City's estuarine resource ma</p> <p>[CDD: 2-5 Year] 1. Complete the Transportation System Plan update and revise the</p> <p>[CDD: 2-5 Year] 3. Coordinate with ODOT on the completion of the SW 35th Street</p> <p>[CDD: 2-5 Year] 5. Initiate Phase III borrow for South Beach Urban Renewal Plan and</p>	<p>[CNCL: FY 2018-2019] 18.4.1 Public Safety - Develop disaster preparedness plans for various r</p> <p>[CNCL: FY 2018-2019] 18.5.1 Operations - Provide annual training to each of the City's volunte</p> <p>[60+: FY 2018-2019] 5. Develop promotional materials for the 60+ Activity Center</p> <p>[BPAC: Ongoing] 1. Track funding and progress of City projects with bicycle &amp; pedestrian rela</p> <p>[BPAC: Ongoing] 2. Encourage and support continued open communication between BPAC an</p> <p>[BPAC: Ongoing] 3. Work with City staff to implement an effective process for BPAC to provid</p> <p>[BPAC: FY 2018-2019] 2. Have a formal role on the Transportation System Plan (TSP) Advisory</p> <p>[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle</p> <p>[BPAC: FY 2018-2019] 5. Complete sidewalk gap analysis and create inventory of ADA accessib</p> <p>[BPAC: FY 2018-2019] 8. Re-start "Bike to School" day</p> <p>[BPAC: 2-5 Year] 3. Work with ODOT on securing funding for identified Safe Routes to School</p> <p>[BPAC: 2-5 Year] 4. Advocate for funding for unfunded bicycle &amp; pedestrian projects</p> <p>[PLN: FY 2018-2019] 1. Complete Park System Master Plan and incorporate relevant recomme</p> <p>[PLN: FY 2018-2019] 2. Provide a recommended package of amendments to the City of Newp</p> <p>[PLN: FY 2018-2019] 3. Begin process of updating Newport's Transportation System Plan, inclu</p> <p>[PLN: FY 2018-2019] 4. Evaluate opportunities to facilitate extension of services to the airport</p> <p>[PLN: FY 2018-2019] 6. Complete a refinement plan for South Beach commercial/industrial are</p> <p>[PLN: 2-5 Year] 1. Initiate updates to Newport's residential, commercial and industrial buildab</p> <p>[PLN: 2-5 Year] 2. Implement, monitor, and periodically reassess Newport's vacation rental req</p> <p>[PLN: 2-5 Year] 3. Complete the Transportation System Plan update and revise the projects in</p> <p>[PLN: 2-5 Year] 4. Adopt storm drainage and erosion control standards for new development</p>

#	Strategy ID		
		<p>[CDD: 2-5 Year] 7. Obtain funding and initiate updates to Newport's residential, commercial and industrial building codes</p> <p>[CDD: 5+ Years] 1. Pursue implementation of projects identified in the Northside urban growth management area</p> <p>[CDD: 5+ Years] 4. Complete updates to Newport's residential, commercial and industrial building codes</p> <p>[CDD: 5+ Years] 5. Provide staff support on a range of strategies to achieve a tangible goal</p> <p>[P&amp;R: Ongoing] 3. Provide recreational services to the City of Newport and surrounding area</p> <p>[P&amp;R: 2-5 Year] 2. Create/hire a Volunteer Project Manager position for Parks and Recreation</p> <p>[P&amp;R: 5+ Years] 2. Creation of a national attention garnering event</p>	<p>[PLN: 2-5 Year] 5. Assess opportunities to adjust plans and development regulations to increase density</p> <p>[PLN: 2-5 Year] 7. Coordinate with the County on an Urban Growth Management Area Agreement</p> <p>[PLN: 5+ Years] 1. Complete updates to Newport's residential, commercial and industrial building codes</p> <p>[PLN: 5+ Years] 2. Undertake planning initiatives where needed to fully implement TSP recommendations</p>
72	F5. Culturally Competent and Inclusive Outreach	<p>[CDD: Ongoing] 2. Involve citizens in every aspect of planning.</p>	
73	F6. Model Communities	<p>[APT: Ongoing] 6. Maintenance - Maintaining the airfield to FAA grant assurance standards</p> <p>[APT: Ongoing] 7. Community outreach - Continued positive promotion of Newport</p> <p>[P&amp;R: Ongoing] 1. Provide accessible well run facilities and enhance quality of life</p> <p>[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas current</p>	<p>[BPAC: FY 2018-2019] 3. Invite 3 guests and bring in at least 1 new partner to meetings to help with grant applications</p> <p>[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle safety</p>
74	F7. Collaboration and Partnerships	<p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal project</p> <p>[CDD: Ongoing] 2. Involve citizens in every aspect of planning.</p> <p>[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas current</p>	<p>[CNCL: FY 2018-2019] 18.2.2 Community Development - Continue efforts relating to increasing density</p> <p>[CNCL: FY 2018-2019] 18.4.1 Public Safety - Create a collaborative effort to help address homelessness</p> <p>[60+: FY 2018-2019] 3. Determine the viability of implementing a 60+ directed transportation project</p> <p>[60+: 2-5 Year] 1. Complete the grant applications and LOIs for funding phase of a 60+ directed transportation project</p> <p>[60+: 2-5 Year] 3. Create focus groups to discuss viability of cross-generational education program</p> <p>[BPAC: FY 2018-2019] 3. Invite 3 guests and bring in at least 1 new partner to meetings to help with grant applications</p> <p>[BPAC: FY 2018-2019] 4. Identify 4 potential funding sources and training(s) related to bicycle safety</p> <p>[BPAC: FY 2018-2019] 5. Complete sidewalk gap analysis and create inventory of ADA accessible sidewalks</p> <p>[BPAC: FY 2018-2019] 8. Re-start "Bike to School" day</p> <p>[BPAC: 2-5 Year] 2. Release updated bike maps and new map(s) that include walking routes and bicycle routes</p> <p>[BPAC: 2-5 Year] 3. Work with ODOT on securing funding for identified Safe Routes to School</p> <p>[PRK: FY 2018-2019] 2. Establish a Multi-use/ Mountain Bike Master Plan for the City's water recreation area</p>
75	F8. Community Forums	<p>[APT: 2-5 Year] 4. Airfield - Finnish Runway protection zone obstruction removal project</p> <p>[P&amp;R: Ongoing] 1. Provide accessible well run facilities and enhance quality of life</p>	<p>[60+: FY 2018-2019] 5. Develop promotional materials for the 60+ Activity Center</p> <p>[PRK: Ongoing] 1. Provide recreational services to the City of Newport and surrounding area</p>

#	Strategy ID	2018-2019 Departmental Goals	2018-2019 Committee Goals
76	F9. Youth Involvement	<p>[APT: Ongoing] 7. Community outreach - Continued positive promotion of Newport</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Newport</p> <p>[P&amp;R: Ongoing] 3. Provide recreational services to the City of Newport and surrounding areas</p> <p>[P&amp;R: 2-5 Year] 1. Replace or improve the Skate Park and Sam Moore Parkway</p>	<p>[60+: 2-5 Year] 3. Create focus groups to discuss viability of cross-generational education programs</p> <p>[BPAC: FY 2018-2019] 8. Re-start "Bike to School" day</p> <p>[PRK: Ongoing] 2. Provide accessible well run facilities that enhance quality of life</p>
77	F10. Retiree Involvement	<p>[P&amp;R: Ongoing] 1. Provide accessible well run facilities and enhance quality of life</p> <p>[P&amp;R: Ongoing] 2. Provide parks, open space and trails to citizens and guests of Newport</p> <p>[P&amp;R: Ongoing] 3. Provide recreational services to the City of Newport and surrounding areas</p>	<p>[CNCL: FY 2018-2019] 18.1.5 Capital Outlay - Address the storm sewer problem that results in flooding</p> <p>[60+: FY 2018-2019] 1. Expand the physical facilities and staff of the 60+ Center</p> <p>[60+: 2-5 Year] 1. Complete the grant applications and LOIs for funding phase of a 60+ direct care center</p> <p>[60+: 2-5 Year] 2. Expand the physical facilities and staff</p> <p>[60+: 2-5 Year] 3. Create focus groups to discuss viability of cross-generational education programs</p> <p>[60+: 5+ Years] 1. Expand the physical facility and provide adequate staffing levels</p> <p>[PRK: Ongoing] 2. Provide accessible well run facilities that enhance quality of life</p>
78	F11. Volunteerism	<p>[CDD: Ongoing] 2. Involve citizens in every aspect of planning.</p> <p>[CDD: FY 2018-2019] 12. Coordinate with the Oregon Building Codes Division, participate in the City of Newport Building Code Committee</p> <p>[CDD: FY 2018-2019] 16. Assist Bike/Pedestrian Committee in assessing the condition of the city's bicycle and pedestrian network</p> <p>[HR: FY 2018-2019] 3. Formalize a citywide Volunteer Program/ Formal policy and procedures</p> <p>[FD: Ongoing] 1. Strengthen Relationships between staff and volunteers</p> <p>[FD: Ongoing] 2. Improve Volunteer Recruitment and Retention</p> <p>[P&amp;R: 2-5 Year] 2. Create/hire a Volunteer Project Manager position for Parks</p> <p>[PD: Ongoing] 2. Continue utilizing community policing concepts and ideas currently in use</p> <p>[PD: Ongoing] 3. Recruit additional Volunteers in Police Service (VIPS) members.</p>	<p>[CNCL: FY 2018-2019] 18.4.1 Public Safety - Develop disaster preparedness plans for various risks</p> <p>[CNCL: FY 2018-2019] 18.5.1 Operations - Provide annual training to each of the City's volunteer groups</p> <p>[PRK: Ongoing] 2. Provide accessible well run facilities that enhance quality of life</p>